GENERAL NOTICES • ALGEMENE KENNISGEWINGS

DEPARTMENT OF TRADE AND INDUSTRY NOTICE 343 OF 2018

DRAFT SCHEDULE 1 OF 2018 FOR 60 DAY PUBLIC COMMENTARY

DEPARTMENT OF TRADE AND INDUSTRY

CODES OF GOOD PRACTICE ON BROAD BASED BLACK ECONOMIC EMPOWERMENT

- I, **Dr Rob Davies**, Minister of Trade and Industry hereby:
- (a) Publish the following Amended Draft Schedule 1 of 2018 for public commentary in terms of section 9 (5) of the Broad-Based Black Economic Empowerment Amendment Act 2003, (Act No. 53 of 2003) as amended by the B-BBEE Act 46 of 2013;
- (b) Invite interested persons to submit inputs and comments on the **Draft Schedule 1 of 2018** within 60 days from the date of this publication.

Interested parties are requested to forward their comments in writing for the attention of The B-BBEE Policy Unit to the following address (es):

E-mail: JManus@thedti.gov.za

Or

The dti Campus
77 Meintjies Street
Sunnyside, Pretoria
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c/o BEE Unit
Private Bag X 84

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Enquiries: 012 394 5469

Dr Rob Davies, MP

Minister of Trade and Industry

May 2018

GENERAL EXPLANATORY NOTE

[] Words in bold type in square brackets indicate deletions from existing enactments
	Words underlined with a solid line indicate insertions into existing enactments

BROAD BASED BLACK ECONOMIC EMPOWERMENT ACT

SECTION 9 (5) CODES OF GOOD PRACTICE AS AMENDED

SCHEDULE 1

INTERPRETATION AND DEFINITIONS

Part 1: Interpretation

The Codes of Good Practice must be interpreted according to the following provisions unless the context requires a different meaning:

- In interpreting the provisions of the Codes any reasonable interpretation consistent with the objectives of the Act and the B-BBEE Strategy must take precedence.
- Words importing persons shall where the context so requires or admits, include individuals, firms, partnerships, trusts, corporations, governmental bodies, authorities, agencies, unincorporated bodies of persons or associations and any organisation having legal capacity.
- 3. The Schedules and Annexes to the Codes are an integral part of the Codes and a reference to the Codes includes a reference to the Schedules.

Part 2: Definitions

In these Codes unless the context otherwise requires:

"Absorption"	means a measure of the Measured Entity's
	ability to successfully secure
	[formal permanent or] long-term contract of
	employment for the Learner [or to assist
	the Learner's proceed with further
	education and training;]
"Acquisition Debt"	means the debts of:
	(a) Black participants incurred in financing
	their purchase of their equity
	instruments in the Measured Entity; and
	(b) Juristic persons or trusts found in the
	chain of ownership between the
	eventual Black Participants and the
	Measured Entity for the same purpose
	as those in (a);
"Apprenticeship"	means an agreement between an apprentice
	and an employer for a set period of time
	during which the apprentice works and
	receives training in the workplace;
"Associated Entity"	means an Entity with which a Seller has
	concluded a Qualifying Transaction;
"B-BBEE"	means Broad-Based Black Economic
Empowerment;	
"B-BBEE Controlled Company"	means a juristic person, having shareholding
	or similar members interest, in which black
	participants enjoy a right to Exercisable

	Voting Rights that is at least 51% of the total
	such rights measured using the Flow
	Through Principle;
"B-BBEE Owned Company"	means <u>a</u> juristic person, having shareholding
	or similar members interest, that is B-BBEE
	controlled, in which Black participants enjoy
	a right to Economic Interest that is at least
	51% of the total such rights measured using
	the Flow Through Principle;
"B-BBEE Recognition Level"	means the percentage B-BBEE Recognition
	Levels as determined:
	(a) for Entities that are neither Qualifying
	Small Enterprises nor Exempted Micro-
	Enterprises, using statement 000;
	(b) for Qualifying Small Enterprises, using
	statement 000; and
	(c) for Exempted Micro-Enterprises, the applicable deemed B-BBEE Recognition under statement 000;
"B-BBEE Status"	means the B-BBEE status of a Measured
	Entity as determined under statement 000;
"B-BBEE Verification Professional	
Regulator"	means a body appointed by the Minister for
	the accreditation of rating agencies or the
	authorisation of B-BBEE verification
	professionals;
"Benefit Factor"	means a factor specified in the Benefit
	Factor Matrix applicable to fixing the
	monetary value of Enterprise Development

	and Supplier Development and Socio
	Economic Development Contributions
	claimable under statement 400 and 500;
"Benefit Factor Matrix"	means the Benefit Factor Matrix for
	Enterprise Development and Supplier
	Development and Socio Economic
	Development Contributions annexed to
	statement 400 and 500;
"Black Designated Groups" means:	
	(a) unemployed black people not attending and not required by law to attend an educational institution and not awaiting admission to an educational institution;
	(b) Black people who are youth as defined in the National Youth Commission Act of 1996;
	(c) Black people who are persons with disabilities as defined in the Code of Good Practice on employment of people with disabilities issued under the Employment Equity Act;
	(d) Black people living in rural and under developed areas;
	(e) Black military veterans who qualifies to be called a military veteran in terms of the Military Veterans Act 18 of 2011;

"Black New Entrants"	means Black participants who hold rights of
	ownership in a Measured Entity and who,
	before holding the Equity Instrument in the
	Measured Entity, have not held equity
	instruments in [other] any Entity [ies] which
	has a total value of more than
	R50,000,000 [,] .00 measured using a
	standard valuation method;
"Black People"	Is a generic term which means Africans,
	Coloureds and Indians
	(a) who are citizens of the Republic of South
	Africa by birth or decent; or
	(b) who became citizens of the Republic of
	S[s]outh Africa by naturalisation –
	(i) h ofono 07 A mil 1001.
	(i) before 27 April 1994;
	(ii) on or after 27 April 1994 and who
	would have been entitled to acquire
	citizenship by naturalisation prior to
	that date.
"Broad-Based Ownership Scheme"	means a ownership scheme which meets
	the rules set out in Annexe 100B;
"Certified Learning Programme"	means any Learning Programme for which
	the Measured Entity has:
	(a) any form of independent written
	certificate as referred to in the "Learning
	Achievements" column of the Learning
	Programme Matrix; or if it does not have

	such certification:
	(b) an enrolment certificate issued by the independent person responsible for the issue of the certification referred to in statement 300 confirming the employee has:
	(i) enrolled for, is attending and is making satisfactory progress in the Learning Programme; or
	(ii) enrolled for but not attended the Learning; or
	(iii) attended the Training Programme but has failed an evaluation of their
	learning progress
"Companies Act"	means the Companies Act, No. 71 of 2008
	as amended or substituted;
"Company Limited by guarantee"	means a company limited by guarantee as
	referred in the Companies Act, No. 71 of 2008;
"Competent Person"	means a person who has acquired through
	training, qualification and experience the
	knowledge and skills necessary for
	undertaking any task assigned to them
	under the codes;
"Core Skills"	means skills that are:
	(a) value-adding to the activities of the Measured Entity in line with its core business;

	(b) in areas the Measured Entity cannot outsource; or
"Critical Skills"	 (c) within the production/operational part of the Measured Entity's value-chain; as opposed to the supply side; services or downstream operations; means those skills identified as being critical
by [any] the relevant SETA;	_
	s a supplier to the Measured Entity that is at
	least 51% owned by one or more of the
	following categories of ownership within its
	structure:
	(a) unemployed black people not attending
	and not required by law to attend an
	educational institution and not awaiting
	admission to an educational institution;
	(b) Black people who are youth as defined in
	the National Youth Commission Act of 1996;
	(c) Black people who are persons with
	disabilities as defined in the Code of
	Good Practice on employment of people
	with disabilities issued under the
	Employment Equity Act;
	(d) Black people living in rural and under
	developed areas;

	(e) Black military veterans who qualifies to be called a military veteran in terms of the Military Veterans Act 18 of 2011;
EAP"	Economically Active Population as
	determined and published by Stats SA. The
	operative EAP for the purposes of any
	calculation under the Codes will be the most
	recently published EAP;
Economic Interest"	means a claim against an Entity
	representing a return on ownership of the
	Entity similar in nature to a dividend right,
	measured using the Flow Through and,
	where applicable, the Modified <u>Flow</u>
	Through Principles;
"EE Act "	means the Employment Equity Act of 1998,
	as amended;
"EE Regulations"	means the regulations under the
	Employment Equity Act
"Elements"	means the measurable quantitative or
	qualitative elements of B-BBEE compliance
	in the Generic Scorecard and the Codes;
"Employed Learner"	In terms of section 18 (1) of the Skills
	Development Act it means a learner that
	was in the employment of the employer
	party to the learnership agreement
	concerned when the agreement was
	concluded. The learner's contract of
	employment is therefore not affected by the
	agreement.
"Employee with a Disability"	has the meaning defined in the Code of
	Good Practice on Key Aspects of Disability

	in the Workplace issued under section 54 of
	the Employment Equity Act; aligned with the
	Employment Equity Act
"Employee"	bears the meaning as defined in the Labour
	Relations Act 66 of 1995 as amended;
"Employee Ownership Scheme"	means a worker or employee scheme;
"Empowering Supplier"	An Empowering Supplier within a context of
	B-BBEE is a B-BBEE compliant entity, which
	is a good citizen South African entity, comply
	with all regulatory requirements of the
	country and should meet at least three if it is
	a large enterprise or one if it is a QSE of the
	following criteria:
	 (a) At least 25% of cost of sales excluding labour cost and depreciation must be procured from local producers or local supplier in SA, for service industry labour cost are included but capped to 15%. (b) Job creation – 50% of jobs created are for Black people provided that the number of Black employees since the immediate prior verified B-BBEE Measurement is maintained. (c) At least 25% transformation of raw material/beneficiation which include local manufacturing, production and/or assembly, and/or packaging. (d) Skills transfer - at least spend 12 days per annum of productivity deployed in assisting Black EMEs and QSEs

"Enterprise Development	
Contributions"	means monetary or non-monetary
	contributions carried out for the following
	beneficiaries, with the objective of
	contributing to the development,
	sustainability and financial and operational
	independence of those beneficiaries:
	(a) Enterprise Development Contributions to
	Exempted Micro-Enterprises or
	Qualifying Small Enterprises which are
	at least 51% Black owned or at least
	51% Black women owned;
"Entity"	means a legal entity or a natural or a juristic
	person conducting a business, trade or
	profession in the Republic of South Africa;
"Entrepreneur"	means a person who starts and / or operates
	a business which includes identifying
	opportunities in the market, taking risks with
	a view of being rewarded with profits;
"Equity Equivalent contribution"	means an equity equivalent contribution
	made by a Multinational under an Equity
	Equivalent Investment Programme;
"Equity Equivalent Investment	
Programme"	means a public programme or scheme of
	any government department, provincial or
	local government in the Republic of South
	Africa or any other programme approved by
	the Minister as an Equity Equivalent
	Investment Programme;
"Equity Instrument"	means the instrument by which a Participant
	holds rights of ownership in an Entity;
"Equivalency Percentage"	means a percentage ownership performance

	for all the indicators in the Associated
	Enterprise's Ownership Scorecard arising
	from a Qualifying Transaction included in the
	Ownership Scorecard of the beneficiary
	entity;
"Executive Members of the Board"	means those members of the Board who are
	executive directors as defined in the King
	Report;
"Exempted Micro Enterprise"	means an Entity with an annual turnover of
	R 10 (ten) million or less;
"Exercisable Voting Right"	means a voting right of a Participant that is
	not subject to any limit;
"Global Practice"	means a globally and uniformly applied
	practice of a Multinational, restricting
	alienation of equity in or the sale of
	businesses in its regional operations. The
	practice must have existed before the
	promulgation of the Act;
"Grant Contribution"	means the monetary value of Qualifying
	Contributions made by the Measured Entity
	to a beneficiary in the form of grants,
	donations, discounts and other similar
	quantifiable benefits which are not
	recoverable by the Measured Entity;
"Group Structure"	
	means an ownership arrangement whereby
	means an ownership arrangement whereby one or more Measured Entities that are
	one or more Measured Entities that are
	one or more Measured Entities that are juristic persons are subsidiaries of another
"Higher Education Institution"	one or more Measured Entities that are juristic persons are subsidiaries of another Measured Entity that would qualify as a
"Higher Education Institution"	one or more Measured Entities that are juristic persons are subsidiaries of another Measured Entity that would qualify as a holding company;
"Higher Education Institution"	one or more Measured Entities that are juristic persons are subsidiaries of another Measured Entity that would qualify as a holding company; means a higher education institution as

	Associated Entity for all the indicators of the
	Associated Enterprises ownership
	Scorecard. The calculation of indicator
	Percentages follows the rules in statement
	100 using the actual percentage compliance
	for each indicator and not the resulting
	scores;
"Industry Specific Initiatives"	means the qualifying contributions that are
	unique to the industry in which enterprises
	operate. For the purposes of the Codes an
	industry may be grouped in major divisions
	in accordance with the Standard Industrial
	Classification Coding System used by
	Statistic South Africa;
"Internship"	means an opportunity to integrate career
	related experience into an undergraduate
	education by participating in planned,
	supervised work;
"Junior Management"	means an employee of the Measured Entity
	who is a member of the occupational
	category of "Junior Management" as
	category of "Junior Management" as determined using the Employment Equity
"Learnership"	determined using the Employment Equity
"Learnership"	determined using the Employment Equity regulations;
"Learnership"	determined using the Employment Equity regulations; means a work–based route to a qualification.
"Learnership"	determined using the Employment Equity regulations; means a work–based route to a qualification. It is a workplace education and training
"Learnership"	determined using the Employment Equity regulations; means a work–based route to a qualification. It is a workplace education and training programme comprising both structured
"Learnership" "Learning Programmes"	determined using the Employment Equity regulations; means a work–based route to a qualification. It is a workplace education and training programme comprising both structured practical workplace (on-the-job) experience
•	determined using the Employment Equity regulations; means a work–based route to a qualification. It is a workplace education and training programme comprising both structured practical workplace (on-the-job) experience and structured theoretical training.

	annexed as Annexe "300A" in statement 300;
"Leviable Amount"	bears the meaning as defined in the Skills
	Development Levies Act of 1999 as
	determined using the Fourth Schedule to the
	Income Tax Act;
"long-term contract of employment"	A legal agreement between an individual and
	an entity that this individual would work for
	until his or her mandatory date of retirement
"Management Fees"	means the total Economic Interest received
	by a Broad-Based Ownership Scheme or
	Black participants in any year less the
	amounts distributed or applied to
	beneficiaries and the amounts reserved for
	future distribution or application;
"Mandated Investments"	means any investments made by or through
	any third party regulated by legislation on
	behalf of the actual owner of the funds,
	pursuant to a mandate given by the owner to
	a third party, which mandate is governed by
	that legislation. Some examples of domestic
	mandated investments and the portions of
	those investments subject to the exclusion
	principle are contained in Annexe 100A
	attached to statement 100;
"Measured Entity"	means an Entity as well as an organ of state
	or public entity subject to measurement
	under the Codes;
"51% Black Owned "	means an Entity in which:
	(a) Black people hold at least 51% of the
	exercisable voting rights as determined under Code series 100;

	(b) black people hold at least 51% of the economic interest as determined under Code series 100; and
	(c) has earned all the points for Net Value under statement 100;
"51% Black Women Owned "	means an Entity in which:
	(a) Black women hold at least 51% of the exercisable voting rights as determined under Code series 100;
	(b) Black women hold at least 51% of the economic interest as determined under Code series 100; and
	(c) has earned all the points for Net Value under statement 100;
"30% Black Women Owned"	means an Entity in which:
	(a) Black women hold <u>at least</u> [more than]30% of the exercisable voting rights as determined under Code series 100;
	(b) Black women hold <u>at least</u> [more than] 30% of the economic interest as determined under Code series 100; and
	(c) has earned all the points for Net Value under statement 100;
"Middle Management"	means an employee of the Measured Entity who is a member of the occupational

	category of "Middle Management" as
	determined using the Employment Equity
	regulations;
"Multinational Business"	means a Measured Entity with a business in
	the Republic of South Africa and elsewhere
	which maintains its international
	headquarters outside the Republic;
"National Skills Development	
Strategy"	means the national skills development
	strategy referred to in section 5(1)(a)(ii) of
	the Skills Development Act;
"Net Profit After Tax"	means the operating profit of a measured
	entity after tax. It incorporates both the
	equity / loss figures and abnormal items, but
	excludes extra ordinary items as determined
	by (GAAP) Generally Accepted Accounting
	Practices;
"Net Profit Before Tax"	means the operating profit of a measured
	entity before tax. It incorporates both the
	equity / loss figures and abnormal items, but
	excludes extra ordinary items as determined
	by (GAAP) Generally Accepted Accounting
	Practices;
"Net Value"	means the percentage resulting from the
	formula in Annexe 100(C) of statement 100;
["Net-Value date"] Current Equity	
Interest Date	means the later occurring of the date of
	commencement of statement 100 and the
	date upon which the [earliest of all still
	operative] transaction[s] undertaken by the
	Measured Entity in order to achieve black
	Measured Entity in order to achieve black rights of ownership, became effective and

"New Enterprise"	means an early stage business which is
	similar to a start-up. However, an early stage
	business is typically 3 years old or less.
"Non-Profit Organisation"	means a non-profit organisation registered
	under the Non-Profit Organisation Act of
	1997;
"Outsourced Labour Expenditure"	means any expenditure incurred in:
	(a) procuring the services of or from a labour broker; and
	(b) procuring the services of any person who receives any remuneration or to whom any remuneration accrues because of any services rendered by such person to or on behalf of a labour broker;
"Participant"	means a natural person holding rights of ownership in a Measured Entity;
"PIVOTAL report"	means a report on 'Professional, Vocational, Technical and Academic Learning' programmes that meet the critical needs for economic growth and social development, generally combining course work at universities, universities of technology and colleges with structured learning at work.
"Priority Skills"	means Core, Critical and Scarce Skills as well as any skills specifically identified: (a) in a Sector Skills Plan issued by the
	Department of Labour of the Republic of South Africa;

	(b) National Skills Development Strategy III;
	(c) New Growth Path; and
	(d) National Development Plan Remove.
"Private Equity Fund"	means a third party fund through which
	investments are made on behalf of the
	actual owner of the funds pursuant to a
	mandate given by that person to the private
	equity fund;
"Public Benefit Organisation"	means an entity as defined in section 30 of
	the income Tax Act of 1962;
"Qualifying Enterprise and Supplier	
Development Contributions"	means a collective term describing
	Enterprise Development and Supplier
	Development Contributions targeting EME's
	and QSE's which are at least 51% black
	owned or at least [30%] 51% black women
	owned, black youth in rural, and
	underdeveloped areas in statement 400;
"Qualifying Small Enterprise"	means an Entity that qualifies for
Qualifying Small Enterprise	means an Entity that qualifies for measurement under the Qualifying Small
	Enterprise scorecard with a turnover of R10
	million or more but less than R50 million;
"Qualifying Socio-Economic	The state of the s
Contributions"	Is a collective term for Socio-Economic
	Project Contributions and Socio-Economic
	Contributions;
"Qualifying Transaction"	means a sale of a business, valuable
, , , , , , , , , , , , , , , , , , ,	business assets or shares that results in the
	creation of sustainable business
	opportunities and transfer of specialised
	•

	skills or productive capacity to Black people;
"Related Enterprise"	means an Entity controlled by a Measured
	Entity whether directly or indirectly controlled
	by the natural persons who have direct or
	indirect control over that Measured Entity or
	the immediate family of those natural
	persons;
"Rights of Ownership"	Is a collective term for the right to Economic
	Interest and the right to Exercisable Voting
	Rights;
"Scarce Skills"	are those skills identified as being scarce by
any SETA;	
"Section 21 Company"	means an association not for gain
	incorporated under section 21 of the
	Companies Act;
"Sector Code"	means a code in series 003 which is
	applicable to a particular sector;
"Seller"	means the Entity or the person concluding a
	Qualifying Transaction with the Associated
	Enterprise;
"Senior Management"	means an employee of the Measured Entity
	who is a member of the occupational
	category of "Senior Management" as
	determined using the Employment Equity
	regulations;
"Skills Development Expenditure"	comprises the money that a Measured Entity
	spends on skills development. It excludes
	the skills development levy payable by the
	Measured Entity under the Skills
	Development Levies Act;
"Socio-Economic Development	
Contributions"	means monetary or non-monetary
	contribution implemented for communities,

natural persons or groups of natural persons where at least 75% of the beneficiaries are Black people. The objective of Socio-Economic Development Contributions is the promotion of sustainable access for the beneficiaries to the economy. Socio-Economic Development Contributions commonly take the following forms:

- (a) development programmes for women, youth, people with disabilities, people living in rural areas;
- (b) support of healthcare and HIV/AIDS programmes;
- (c) support for education programmes, resources and materials at primary, secondary and tertiary education level, as well as bursaries and scholarships;
- (d) community training; skills development for unemployed people and adult basic education and training; or
- (e) support of arts, cultural or sporting development programmes;

"Socio-Economic Project Contributions"

means monetary or non-monetary contributions carried out for the benefit of any projects approved for this purpose by any organ of state or sectors including

	without limitation:
	(a) projects focusing on environmental conservation, awareness, education and waste management; and
	(b) projects targeting infrastructural development or reconstruction in underdeveloped areas; rural communities or geographic areas identified in the government's integrated sustainable rural development or urban renewal programmes;
	(c) New projects promoting beneficiation;
"Standard Valuation"	means a standard valuation method for an
	asset, an Economic Interest, or any other
	instrument or right relevant to measurement
	under statement 100, undertaken using
	normal valuation methods that represent
	standard market practice;
"Start-up Enterprise"	means a recently formed or incorporated
	Entity that has been in operation for less
	than 1 year. A start-up enterprise does not
	include any newly constituted enterprise
	which merely a continuation of a pre-existing
	,
	enterprise;
"Subsidiary"	
"Subsidiary"	enterprise;
"Subsidiary" "Superior Contributor to B-BBEE"	enterprise; has the meaning defined in section 1(3) of
_	enterprise; has the meaning defined in section 1(3) of the Companies Act;
"Superior Contributor to B-BBEE"	enterprise; has the meaning defined in section 1(3) of the Companies Act;

	or service provision falls within the definition
	of Total Measured Procurement Spend;
"Supplier Development	
Contributions"	means monetary or non-monetary contributions carried out for the benefit of value-adding suppliers to the Measured Entity, with the objective of contributing to the development, sustainability and financial and operational independence of those beneficiaries:
	(a) Supplier Development Contributions to suppliers that are Exempted Micro-Enterprises or Qualifying Small Enterprises which are at least 51% black owned or at least 51% black women owned;
"Target"	means the targets for the various Elements in the Generic and QSE Scorecard;
"the Act"	means the Broad-Based Black Economic Empowerment Act 53 of 2003;
"the Codes"	means the Codes of Good Practice including all the statements as issued under section 9 of the Act;
"the Generic Scorecard"	means the balanced B-BBEE scorecard as contained in statement 000;
"the PFMA"	means the Public Finance Management Act 1 of 1999 as amended;
"the QSE Scorecard"	means the QSE scorecard referred to in
statement 000;	
"the Skills Development Act"	means the Skills Development Act of 1998;
"the Skills Development Levies Act"	means the Skills Development Levies Act of
1999;	

Economic Transformation – A Strategy for Broad-Based Black Economic Empowerment" published by the department of trade and industry in March 2003 as
Empowerment" published by the department
of trade and industry in March 2003 as
amended or substituted under section 11 of
the Act;
"Third Party Rights" means third party legal or commercial rights
that restrict withhold or defer any benefit
associated with ownership of any Equity
Instrument. Third party rights include only
those rights:
(a) created against a black Participant to
secure, for a lender, repayment of a loan
advanced to that Participant for
financing their purchase of their equity
instrument in the Measured Entity;
(b) held against a juristic person or trust that
is in the chain of ownership between the
Measured Entity and that the eventual
black Participant serving the same
purpose mentioned in (a) above;
"Total Labour Cost" means the total amount of remuneration
paid by an Entity to its employees
determined using section 3(4)of the Skills
Development Levies Act of 1999 and the
Forth Schedule of the Income Tax Act of
1962;
"Total Revenue" means the total income of an Entity from its
operations as determined under South
African Generally Accepted Accounting

	Practice;
"Transformation Charters"	means the sectoral transformation charters
	referred to in section 12 of the Act;
"Unemployed Learner"	means a learner that was not in the
	employment of the employer party to the
	learnership agreement concerned when the
	agreement was concluded. The employer
	and learner must therefore enter into a
	contract of employment. Refer to the Skills
	Development Act.
"Unincorporated Joint Venture"	means a joint venture between two or more
	Measured Entities effected by agreement
	without incorporation;
"Voting Right"	means a voting right attaching to an Equity
	Instrument owned by or held for a participant
	measured using the Flow through Principle
	or the Control Principle;
"Weighting"	means the weightings applied to various
	Elements in the Generic Scorecard and QSE
	Scorecard;
"Workplace Skills Plan"	means the plan of a Measured Entity
	approved by the relevant SETA.