

HPG

Humanitarian
Policy Group



**Annual
Report**
2016–17



Cover photo: Women making bread in Adi Harush refugee camp, Ethiopia. Selling food and services in the camp is one way for refugees to earn extra money. Gabriel Pecot/ODI 2016.

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About HPG

The Humanitarian Policy Group (HPG) is one of the world's leading independent research teams working on humanitarian issues. We are dedicated to improving humanitarian policy and practice through a combination of high-quality research, dialogue and debate. Our research focuses on five cross-cutting themes:

- Principles, politics and the international humanitarian system
- Civilian security and protection
- Livelihoods and food security in crises
- Displacement, urbanisation and migration
- Protracted crises and transitions

Our work is directed by our Integrated Programme (IP), a body of research examining critical issues facing humanitarian policy and practice, designed in consultation with our Advisory Group. Grounded in field research spanning a range of countries and emergencies, IP projects allow us to cast a critical eye over the pressing issues affecting humanitarian policy and practice and to influence key debates in the sector.

Research conducted under the Integrated Programme for 2015–17 critically examined the global humanitarian architecture and the political economy of the humanitarian system, the role of state foreign interests in the formation of official humanitarian policy, humanitarian access in conflict and the lives and livelihoods of refugees in protracted displacement.

We also host the Humanitarian Practice Network (HPN), an independent forum for humanitarian practitioners to share and disseminate information and experience; we edit and produce *Disasters* journal; and we run an annual course for senior policy-makers and practitioners in the sector in partnership with the London School of Economics and Political Science. We offer consultancy services, policy advice and commissioned studies relating to HPG's core themes and objectives. Our communications and public affairs programme promotes and disseminates our research findings, encouraging debate among policy-makers and practitioners and influencing perceptions and understanding of humanitarian issues among the wider media and public.

Our donors provide the funding that enables us to pursue the research projects of our Integrated Programme. The donors to HPG's 2015–2017 IP were: the Australian Department of Foreign Affairs and Trade (DFAT), the British Red Cross, Care International, the Canadian Department of Foreign Affairs, Trade and Development (DFATD), the IKEA Foundation, Irish Aid, Mercy Corps, the Ministry of Foreign Affairs of Denmark, the Ministry of Foreign Affairs of Norway, Oxfam GB, the Swedish International Development Agency (SIDA), the Swiss Federal Department of Foreign Affairs (FDFA), the United States Agency for International Development (USAID) and World Vision International.

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Events



Publications



Staff members



Overview of the year

This report summarises HPG’s principal research and non-research work for the period April 2016–March 2017.



The projects outlined here represent the concluding phase of a two-year programme of work on ‘A new global humanitarianism’. Focusing on key aspects of the international humanitarian system, the research reported on here explores high-level systemic issues and challenges within the international humanitarian architecture, the role of state foreign policy in shaping official humanitarian action, humanitarian cash programming, access in conflict and the lives and livelihoods of refugees in protracted displacement. As in previous years, we have maintained our engagement with humanitarian practitioners through the Humanitarian Practice Network, and have continued to reflect upon and promote academic debate within the sector through editorship of *Disasters* journal, and through our senior-level course on conflict and humanitarian response.

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Above: Damaged buildings in downtown Homs, Syria. © Xinhua/Pan Chaoyue.

Policy research and analysis

Work under the project ‘Constructive deconstruction: rethinking the global humanitarian architecture’ continued to explore the systemic issues that impede reform and change. A working paper, *Constructive deconstruction: making sense of the international humanitarian system*, analysed the political structures and incentive systems within the system that are hindering meaningful reform, and set out some analytical approaches to address them. Using user-centred design thinking, the project is developing a radical new understanding of the humanitarian architecture through a series of facilitated workshops.

A concern for system-level issues also informed our project ‘Planning from the future’ with King’s College London and Tufts University, which concluded this year, and analytical work with other colleagues in ODI as part of the ‘Our shared future’ project on the governance, data and financial implications stemming from the commitments made under the World Humanitarian Summit (WHS), the Sustainable Development Goals and the Paris Agreement on Climate Change.

Our project ‘Beyond donorship: state-led humanitarian action’ completed research on the relationship between states’ foreign policy and their humanitarian engagement, with case studies on China, Saudi Arabia and the United Kingdom, drawing on interviews with government ministers and officials, think tanks and practitioners. The project’s final report will synthesise the key findings around how the international humanitarian community can engage with donor governments in a more politically attuned way. Responding to considerable interest around the studies, we are planning dissemination events in the UK, the Gulf and China.

Following on from our work with the High Level Panel on Humanitarian Cash Transfers, we completed a substantial body of research on humanitarian cash programming. Case studies analysed the role of cash in the humanitarian responses in the Democratic Republic of Congo (DRC), Iraq, Mozambique, Nepal and Ukraine.

HPG is one of our go-to places for resources and thought-provocation. Our interaction with HPG at individual level makes this a true partnership and is helping us to shape our future thinking.

Annemieke Tsike-Sossah,
Head of Portfolio for the humanitarian sector and emergency relief responses, IKEA Foundation



Left: Main author and HPG Head of Programme Christina Bennett presents the key recommendations of HPG’s report ‘Time to let go’. © ODI.

With the Electronic Cash Transfer Learning Action Network (ELAN), we explored the potential for cash transfers to improve access to financial services among communities marginalised from national financial systems, while our report *Counting cash: tracking humanitarian expenditure on cash-based programming* established the most accurate estimate yet of overall global expenditure on cash programming. We also produced a whiteboard animation video on *10 things you should know about cash transfers*. The animation has reached more than 7,000 people, making it one of ODI's most-viewed animations.

We deepened our understanding of humanitarian access to conflict-affected people, with case studies on Syria and Ukraine analysing how 'non-traditional' actors negotiate access, what influences governments' decisions on when to permit access and when to deny it, the consequences for humanitarian assistance when access is limited, and whether access is granted more or less easily depending on the type of programming being proposed. The Syria study, *What's the magic word? Humanitarian access and local organisations in Syria*, was published in June 2016. Fieldwork for the Ukraine study is complete, with a final report planned for publication in 2017.

Forced displacement remained a key focus of our work during the year. We published major research on Central African Republic refugees in Cameroon, Rohingya refugees in Malaysia and Syrian refugees in Jordan and Turkey, analysing the strategies they use to survive and the policies and institutions that shape their lives and livelihoods. The role of volunteers and grassroots organisations in the response to the refugee influx into Europe – and their relationship with the 'formal' humanitarian system – was explored in a special edition of *Humanitarian Exchange* published in September 2016 ahead of the 71st session of the UN General Assembly. The working paper *Closing borders: the ripple effects of Australian and European refugee policy* highlighted how restrictive refugee policies in major Western states are influencing other refugee-hosting governments, and are undermining the normative values underpinning the global refugee regime. We also contributed to an ODI report on *Europe's refugees and migrants: hidden flows, tightened borders and spiralling costs*, which argued against efforts to control and deter migration and for a more pragmatic and effective approach, and began a joint initiative with Chatham House providing a platform for open and frank discussion of policies around refugees and migration, alongside the more formal discussions of the new global refugee framework to be presented in 2018.

Influencing humanitarian practice

Our work with the practitioner community continued through the Humanitarian Practice Network (HPN). In addition to the *Humanitarian Exchange* special issue on European migration, we published issues on humanitarian innovation and the crisis in South Sudan, and a Network Paper drawing on case study work by the Secure Access in Volatile Environments (SAVE) project in Afghanistan, Somalia, South Sudan and Somalia. HPN continued its active networking role, with the HPN Coordinator moderating or participating in a large number of public events and steering groups. HPN also published a steady stream of blogs and articles during the year, and organised a series of successful public events on issues including risk management and decision-making, localisation and the Grand Bargain and the humanitarian situation in Nigeria and the Lake Chad Basin.

Academic engagement

We expanded our links with the academic community during the past year. Our senior-level course on conflict and humanitarian response, taught in conjunction with the London School of Economics and Political Science (LSE), attracted participants with extensive humanitarian experience in a range of contexts, from organisations including the UN High Commissioner for Refugees (UNHCR), the UN Office for the Coordination of Humanitarian Affairs (OCHA) and major NGOs. HPG staff also taught courses at the Center for Conflict and Humanitarian Studies at the Doha Institute in Qatar, and HPG researchers presented our work on refugees and migration at the 2017 conference of Oxford University's Refugee Studies Centre. Our journal, *Disasters*, published four regular quarterly issues over the year, and is now accessed by more than 10,000 institutions worldwide.

Communications, policy advice and public affairs

As part of our extensive programme of communications and public affairs, we held 23 conferences, courses, roundtables and public events on subjects including refugees in the Middle East, the famines in East Africa and humanitarian access in Ukraine and Syria. HPG staff spoke at 73 external events in 24 countries, and we received almost 1,000 pieces of media coverage across a range of issues. Researchers responded to breaking news in key crisis-affected countries, and HPG's work and experts featured in news reports around the world.

Principles, politics and the international humanitarian system

In 2016–17, our work within this theme focused on the conceptual and systemic evolution of humanitarian action and its application and interpretation across regions, actors and cultures.



Integrated Programme funded/part-funded projects

Constructive deconstruction: rethinking the global humanitarian architecture

Building on four years of research on the changing humanitarian landscape, our flagship report *Time to let go: remaking humanitarian action for the modern era* analysed why, after decades of reform, humanitarian agencies are still unable to respond effectively to crises. The research pinpointed fundamental problems in the humanitarian sector's power dynamics and incentive structures, and made the case for a more decentralised and devolved way of working. *Time to let go* attracted significant attention worldwide: the publication has been viewed more than 19,000 times across 83 countries. An accompanying video has been watched more than 4,000 times, and has been used in training courses including by the Health in Humanitarian Crises Centre at the London School of Hygiene and Tropical Medicine. The report received extensive media coverage, including in *The New York Times*, Associated Press, *The Washington Post*, Reuters, *The Guardian* and National Public Radio (US). HPG staff were invited to present the findings at an annual meeting of Irish Ambassadors, an annual Humanitarian Response Network of CEOs meeting in Ottawa and the USAID/OFDA Annual Global meetings in Washington DC.

Building on the findings of *Time to let go*, our project on 'Constructive deconstruction' sought to move beyond a diagnosis of the problems facing the system to enable a more appropriate and effective response to humanitarian crises. The project explores the underlying political economy of the humanitarian system, and sets out options for more effective governance models, attributes and behaviours to deal with current and future crises. A working paper entitled *Constructive deconstruction: making sense of the international humanitarian system*, published in July 2016, analysed how the basic configuration and incentive structures of the system make change so difficult, and how analytical frameworks such as network and systems thinking may be employed to improve effectiveness. Working in collaboration with international design company ThinkPlace, we have also utilised the creative possibilities of design thinking in crafting an alternative, people-centred view of the global humanitarian architecture. In consultation with more than 100 influential figures from NGOs, agencies, governments, private companies and refugees and other affected populations across the world, we conducted a series of workshops to interrogate the foundations of the sector and reimagine the global humanitarian architecture from the ground up.

Beyond donorship: state-led humanitarian action

The 'Beyond donorship' project completed its research on the relationship between foreign policy and humanitarian action, with case studies on the UK, China and Saudi Arabia. Interviews were carried out in London with former cabinet ministers and officials, in Beijing with government think tanks and practitioners, and in Riyadh and Cairo with Saudi officials. The project's final report looks at how national foreign policy interests and humanitarian values are balanced, contested and compromised. Governments are driven by multiple interests and priorities, which may or may not be managed in ways that support more effective humanitarian action.

Previous page: A young Eritrean refugee in the Adi Harush refugee camp. The painting shows the journey many Eritrean refugees made across Sudan and Libya en route to Europe. © Gabriel Pecot/ODI 2016.

I wanted to congratulate ODI for the amazing report *Time to let go: remaking humanitarian action for the modern era*. It was a fantastic diagnosis of the humanitarian space, and a great service to all of us.

Jennifer Welsh, Professor and Chair in International Relations, European University and former Special Adviser to the UN Secretary-General on the Responsibility to Protect

Dissemination is planned in the UK, Switzerland, the Gulf and China. Roundtables, public launches and parliamentary events are being organised, with the intention of generating discussion within the international humanitarian community on how to engage with governments within the ‘traditional’ system in ways which better reflect the reality of their multiple interests and values, and with so-called ‘rising’ humanitarian actors.

HPG staff continue to build relationships and participate in debates in the Gulf region. Our staff spoke at an event on Gulf country donorship in Qatar, and we delivered a talk at the Arab Foundation Forum annual assembly in Tunis on Saudi Arabia as a Gulf donor. HPG also convened a roundtable discussion on the opportunities and challenges of Gulf donorship, chaired a discussion on the war in Yemen at Chatham House and participated in a closed roundtable discussion at the Saudi Embassy in London on Saudi engagement in Yemen.

A global history of modern humanitarian action

HPG’s multi-year project on the ‘Global history of modern humanitarian action’ entered its final phase this year with the publication of a collection of papers from conferences on humanitarian action in Sub-Saharan Africa and Latin America. The series has been cited widely in academic papers and referenced in university curricula, contributing to the broader debate on the politics of aid history. The Latin America volume was published in Spanish; an English translation is underway and will be published in 2017. Advanced preparatory work continued on a final, book-length study drawing out key themes and issues from the project, and reflecting on the value and importance of historical research in understanding humanitarian action today.

Building on this research, HPG concluded its two-year partnership with King’s College London and the Feinstein International Center at Tufts University on ‘Planning from the future’, which analysed the origins and characteristics of key facets of the contemporary humanitarian system, and suggested concrete measures for reform. HPG contributed a chapter based on its research on the global history of humanitarian action, identifying and discussing key moments that have defined and shaped the contours of the humanitarian system today.

Commissioned work

Humanitarian cash transfers

During the reporting period the UK Department for International Development (DFID) commissioned ODI to analyse the obstacles to and opportunities for putting the recommendations of the High Level Panel on Humanitarian Cash Transfers, of which ODI acted as the Secretariat, into practice. The research consisted of three parts: consultation with staff from UN agencies, NGOs, donor governments and the private sector about the Panel’s findings, to gain a better understanding of which recommendations resonated with whom, areas of contention and how thinking and actions were evolving; applying the Panel’s global-level analysis to five country contexts (Ukraine, Mozambique, Nepal, the Democratic Republic of Congo (DRC) and Iraq); and calculating a more accurate baseline figure for the volume of humanitarian cash transfers.

The research findings confirm the key recommendations of the High Level Panel, as well as the commitments under the Grand Bargain announced at the World Humanitarian Summit, namely that donors should pool resources, or at least coordinate closely, to fund large-scale cash transfer responses to meet basic needs where this is appropriate.

This work has attracted a great deal of interest, especially from donor governments. With the International Rescue Committee and the Slovak Presidency of the European Council, ODI co-hosted a European Parliament event in Brussels in December 2016 on humanitarian cash transfers, at which the preliminary findings of the case studies were presented. The event was moderated by Claus Sorensen, former Director-General-ECHO and member of the High Level Panel. It generated interest in and support for cash transfer programming amongst several EU donors not previously engaged in this area. The High Level Panel process and report, and the follow-on case studies, were also key reference points for a panel at the Active Learning Network for Accountability and Performance in Humanitarian Action (ALNAP)'s annual meeting in Stockholm in February 2017. ODI has also been asked to present the research findings at upcoming meetings of the cash workstreams of the Grand Bargain and the Good Humanitarian Donorship group.

ODI was commissioned by MercyCorps to analyse the findings from case studies undertaken by the Electronic Cash Transfer Learning Action Network (ELAN) on humanitarian electronic transfer projects in Ethiopia, Zimbabwe and Bangladesh. The case studies show that receiving humanitarian cash transfers through mobile money can increase the use of certain services, but does not automatically lead to widespread or sustained uptake.

Thank you very much for sharing your report *Scaling up humanitarian cash transfers in Nepal*. Very well concluded and we will use it in the forthcoming discussion within the Humanitarian Country Team and the government of Nepal on how to move cash-based programming forward in Nepal.

Bernd Schell, Nepal Risk Reduction Consortium

Below: A cash transfer recipient in Tanahun District after the Nepal earthquake. © Poul Henning Nielsen/Danish Red Cross.



ODI at the World Humanitarian Summit

The World Humanitarian Summit was a key focus throughout the year. At the summit, we showcased our core initiatives and research, hosting six events and participating in three others. Highlights included the high-level special session launch of the Regional Organisations Humanitarian Action Network (ROHAN), attended by 12 regional organisations, and a panel on ‘Four ways to join the cash revolution’, following up on our work as the Secretariat of the High Level Panel on Humanitarian Cash Transfers. HPG was involved with the planning and design for the multi-billion-dollar Education Cannot Wait Fund, which was launched at the summit. We also helped the Chinese Academy of Social Sciences (CASS) to organise an event on leadership and Chinese humanitarianism, led a panel discussion on the future of humanitarian action as part of the Planning from the future partnership with the Feinstein International Center and King’s College London, curated a photography exhibit on the history of humanitarian action and participated in high-level panels on Somalia and peacebuilding.

The successful conduct of the Regional Organisations Humanitarian Action Network would not have been achieved without strong support from and partnership with ODI.

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Said Faisal, Executive Director,
The ASEAN Humanitarian
Assistance Centre

Regional Organisations Humanitarian Action Network

HPG continued its role as the informal secretariat of the Regional Organisations Humanitarian Action Network (ROHAN), a unique network fostering collaboration between regional organisations on humanitarian response. ROHAN has maintained its momentum since its official launch at the World Humanitarian Summit in May 2016, with the active participation of ten regional organisations. HPG organised a successful two-day conference for ROHAN members in Jakarta in November 2016, hosted by the Association of South-East Asian Nations (ASEAN), and we are planning a second conference in Addis Ababa in 2017, to be hosted by the African Union (AU). HPG also supports an online knowledge platform.



Right: Senior Research Fellow Barnaby Willitts-King addresses ROHAN delegates in Jakarta, Indonesia, 2016. © AHA Centre.



Our shared future

Following the World Humanitarian Summit, HPG contributed to the ‘Our shared future’ series examining the practical implications of delivering the global commitments pledged at the Summit. This series also looked at several other key international agreements reached in 2015 and 2016, such as the Sustainable Development Goals and the Paris Agreement on Climate Change, and focused on understanding the practicality of delivering on their promises to tackle conflict, fragility, poverty and climate change. Our shared future, a cross-institutional initiative, articulated the joint governance, data and financial challenges and opportunities that these agreements present. HPG, in its capacity as a source of humanitarian and governance expertise, co-authored the project’s synthesis report and a detailed working paper on governance reform issues, published in December 2016.

Private sector engagement in complex emergencies: case studies from Yemen and Somalia

Building on previous research by HPG, the Humanitarian Futures Programme and the UN Office for the Coordination of Humanitarian Affairs (OCHA), this study explored how the local private sector has responded to the crises in Yemen and Somalia, and the opportunities for, and obstacles to, private sector engagement with the humanitarian sector in these contexts. The research drew on interviews with businesspeople, senior staff members at key humanitarian organisations and local and international NGOs, as well as a roundtable discussion on Yemen held at ODI. This preliminary study finds a number of areas of common ground that may help foster stronger connections between businesses and the humanitarian community, both within these contexts and more broadly.

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 Above: Damage caused by clashes in Taiz, Salah district, Yemen. © AL-SAEED, Khalid/ICRC.

Studies on humanitarian financing

Three commissioned studies over the reporting period explored aspects of humanitarian financing. The first, commissioned by DFID and led by KPMG, analysed how four UN agencies had sought to maximise value for money in their response to protracted crises in Sudan and the Syria region. It found a variety of different strategies, including in procurement and programming, particularly relating to cash transfers. The second, undertaken through the ECHO INSPIRE consortium (see opposite), aimed to understand what resources reached beneficiaries and how funds were spent along the way. Analysing 28 ECHO projects in five crises, the study looked at how funds are split between different tiers of cost, from the delivery of items into the hands of affected people to in-country and international support costs. The work generated considerable discussion among senior ECHO managers and partners, and the methodology will be applicable to similar studies in the future. Finally, we collaborated with Humanitarian Outcomes on a study commissioned by USAID/OFDA comparing the efficiency of different funding channels, looking at pooled funds and bilateral contributions to UN agencies, international and national NGOs and transaction chains with multiple layers of subcontracting. Field studies in Myanmar (led by HPG), Iraq and Ethiopia and primary data collection will be integrated to provide a preliminary analysis of when donors might favour one channel over another, and what the trade-offs might be with other considerations, such as effectiveness and timeliness. The study will be published in 2017.

HPG was commissioned by the Dutch Ministry of Foreign Affairs to undertake a mid-term evaluation of its key funding channel to humanitarian NGOs, the Dutch Relief Alliance. Through interviews and roundtable discussions in The Hague and case studies in Nigeria and Northern Iraq, the evaluation assessed the mechanism's strengths and weaknesses, and its appropriateness in meeting needs.

Review of capacities of UN agencies, funds and programmes to sustain peace

HPG researchers led an ODI review of the capacity of high profile UN agencies, funds and programmes (AFPs) to sustain peace. The team analysed capacities at the country level and at headquarters to set out an

actionable agenda to strengthen and align the preventive, peacebuilding, humanitarian and development capacities of UN AFPs to contribute to sustaining peace. The report will be presented to the UN in July 2017.

ECHO INSPIRE consortium

HPG is part of the INSPIRE policy support consortium, collaborating with other leading European think tanks Groupe URD, the Global Public Policy Institute (GPPi) and the Institute of Studies on Conflicts and Humanitarian Action (IECAH) to deliver specific policy advice for ECHO and its partners. In addition to the financing study reported on above, HPG has participated in three other projects, on ECHO's rapid response mechanisms, on the use of military assets in crises and cross-cultural partnerships for humanitarian assistance. We also provide informal support and advice to ECHO on a range of topics relating to humanitarian action, including cash transfers, localisation and humanitarian access.

Localisation

The International Council of Voluntary Agencies (ICVA) commissioned HPG to develop a paper on complementary humanitarian action. The analysis highlighted some of the benefits (as well as some of the perceived concerns) around the concept of localisation, and argued that, while the localisation of aid must occur, the entirety of humanitarian action cannot be placed solely on the shoulders of local actors. As highlighted in the UN Secretary-General's report for the WHS, the humanitarian sector must 'reinforce, not replace' local systems, using the comparative advantages of an increasing range of humanitarian actors. The paper was launched at ICVA's annual conference in Geneva in April 2016.

In 2015–16, HPG was commissioned by the World Food Programme (WFP) to review and explore opportunities for more systematic investment by WFP in the capacity strengthening of national NGOs. Following the successful completion of this work, HPG was invited to participate in WFP's Annual Partnership Conference, to lead a discussion on the role of and opportunities for engagement with first responders in crisis contexts.

Civilian security and protection

Under this theme, HPG explored the threats faced by communities in different contexts, the steps they take to reduce these risks and the extent to which national and international mechanisms offer effective protection. In particular, we examined the failure to translate legal and policy developments into improved protection for civilians in conflict.

Integrated Programme funded projects/part-funded projects

Holding the keys: who gets access in times of conflict?

This research project examined the types of actors that are given access where the traditional system has no or only limited ability to work, and to what degree, if any, external actors have influence over who gets access. The project analysed three areas: the manner in which non-traditional actors negotiate access; what influences states' decisions to give or withhold access, and the consequences when access is limited; and whether access is granted more or less readily depending on the type of programming being proposed.

Two case studies were undertaken, in Syria and Ukraine. The Syria study, *What's the magic word? Humanitarian access and local organisations in Syria*, was published in March. A working paper on access issues in Ukraine is in the final stages of preparation. Corresponding HPG policy briefs on Syria and Ukraine as well as a final report will be published in the second quarter of 2017. One of the key findings of the research

is that, while their evolution, visions and strategies may be different, 'international' and 'local/national' actors grapple with very similar challenges when it comes to access, and use very similar strategies. Both case studies point to the need for a better, more refined analysis of power dynamics, and a more informed understanding of who can grant or withhold access and why.

As part of the Ukraine study, HPG was invited to attend an event in Moscow on best practices and challenges to the current system of international humanitarian assistance. The event was hosted by Oxfam UK and its Moscow office. The findings of the Ukraine study were also presented at the Tenth Europe Ukraine Forum in Rzeszow, Poland, involving academics, policy-makers and politicians concerned with the political, economic, diplomatic and humanitarian situation in Ukraine. A debriefing was organised with the OCHA office in Ukraine to disseminate the preliminary findings of the research and support OCHA's work in addressing access challenges in eastern Ukraine.



Commissioned work

Secure Access in Volatile Environments

HPG supported research for the Secure Access in Volatile Environments (SAVE) project, exploring how to deliver humanitarian aid in some of the most challenging conflict environments. We helped organise and moderate workshops presenting and validating the research findings in Nairobi, Kenya, and Juba, South Sudan; peer reviewed outputs; and published and launched the project's key findings as an HPN Network Paper, *Tug of war: ethical decision-making to enable humanitarian access in high-risk environments* (Network Paper 80, November 2016: see 'Influencing humanitarian practice').

Countering violent extremism topic guide

ODI was commissioned by the UK Department for International Development (DFID) to write a topic guide on countering violent extremism. Drawing on literature on the subject in English and Arabic, and using approaches from a variety of disciplines, including sociology and the behavioural sciences, the guide introduces key definitions and concepts, analytical frameworks, approaches and tools to counter violent extremism and emerging best practice in countering violent extremism programming.

Above: People flee fighting in Mosul, Iraq.
© EU/ECHO/Peter Biro.

Livelihoods and food security in crises

This theme looked at livelihoods in situations of conflict and crisis, and ways of improving analysis and response at local and global levels.



Commissioned work

Building resilient communities in Somalia

HPG is a learning partner for the Building resilient communities in Somalia (BRCiS) programme, a four-year DFID-funded programme implemented by a consortium of NGOs. Our role is to work with the implementing consortium to help in thinking through the logic behind the resilience approach, gather evidence and support programme implementation, suggesting course corrections and changes along the way and acting as a sounding-board for ideas. During the year we advised the consortium on research methodologies and analysis, supported and carried out analysis on the characteristics of female-headed households in Somalia and designed and conducted an activity impact survey.

Shock responsive social protection

HPG worked with the Social Protection team at ODI on a study led by Oxford Policy Management Limited examining the potential for social protection systems to play a greater role in assisting people affected by crisis and disaster. We contributed to the Mozambique case study, and presented the findings in a socialprotection.org webinar on ‘Shock-responsive social protection in practice: perspectives from Kenya and Mozambique’.

Secure Livelihoods Research Consortium

HPG continued its support for the Secure Livelihoods Research Consortium (SLRC), an eight-year global research programme exploring livelihoods, basic services and social protection in conflict-affected countries. HPG supported SLRC’s research partner in Pakistan, the Sustainable Development Policy Institute (SDPI), with advice on research frameworks, methodology and the writing up of research. This year a paper was produced on formal and informal institutions and their impact on people’s livelihoods in conflict-affected areas of Pakistan. HPG also attended and presented previous research on markets in crises in Pakistan, Mali and South Sudan at SDPI’s Nineteenth Sustainable Development Conference in Islamabad, Pakistan, in December 2016.



Left: Jowle camp in Garowe, Somalia. © European Commission DG ECHO/Agata Grzybowska.

Previous page: A participant in a UN Women cash-for-work programme in Za’atari refugee camp, Jordan. © UN Women/Christopher Herwig.

Displacement, urbanisation and migration

Under this theme we continued HPG’s long-standing interest in analysing refugee movements and forced displacement, particularly in protracted crises. We assessed the changing dynamics of displacement, with a particular focus on urbanisation, and explored the factors that affect forced displacement. Displacement and migration are cross-ODI priorities, and HPG coordinated its work in this area closely with other researchers across the Institute.

Integrated Programme funded/part-funded projects

Livelihoods in protracted displacement: harnessing refugees’ aspirations, skills and networks

Building on previous HPG work on displacement, livelihoods and vulnerability, this project explores refugees’ institutional landscapes, networks and livelihood strategies. It considers how refugees’ priorities change during the course of protracted displacement, and offers recommendations for supporting the strategies they use to meet them, including new forms of interaction between refugees and formal and informal networks, agencies and institutions. Fieldwork conducted in the case study countries, Malaysia and Cameroon, recreated with refugees their displacement life story to understand how their aims, strategies and actions – and their wellbeing – changed during their time in displacement. It examined the networks and institutions refugees have engaged with, and the factors that shape this interaction and its outcomes.

With the two phases of field research in Malaysia and Cameroon completed by March 2016, this year focused on analysis and on the writing and publication of four HPG working papers. Two papers on Malaysia – *Livelihood strategies of Rohingya refugees in Malaysia* and ‘*Turning a blind eye*’: *the policy response to Rohingya refugees in Malaysia* – were published in the last quarter of 2016, along with the Cameroon case study, *Livelihood strategies of Central African refugees in Cameroon*. A second paper on Cameroon will be published in the second quarter of 2017.



Alongside these case studies, HPG was commissioned by the German government to conduct additional studies on the livelihoods of Syrian refugees in Turkey and Jordan (see below – commissioned work). The research formed the basis of written evidence to three UK parliamentary inquiries relating to refugees and displacement in the Syria region and East and Central Africa, and key findings have been presented to international NGOs, donors including ECHO and GIZ and private foundations. HPG researchers were quoted in a *Foreign Policy* article on Rohingya refugees, and contributed to a policy brief on supporting refugees in protracted displacement by the T20, a group of think tanks supporting each G20 presidency with policy research and analysis.

Closing borders: the ripple effects of Australian and European refugee policy

In September 2016 the UN General Assembly hosted a high-level summit to address large movements of refugees and migrants. HPG supported these discussions by documenting what was seen as an emerging trend: the impact of industrialised countries’ restrictive approach to refugees on the refugee policies of low- and middle-income countries. The study, *Closing borders: the ripple effects of Australian and European refugee policy*, produced in partnership with the International Centre for Humanitarian Affairs in Nairobi, documents how high-income countries have influenced each other’s refugee policies, and consciously cultivated or indirectly fostered negative developments in lower-income states. The study was based on case studies in Indonesia, Jordan and Kenya. The report, which was launched at an ODI public event in September 2016, received wide media attention, with more than 120 citations in the lead-up to the refugee summits in New York the following month.

The study has had a clear impact on global debates around refugee policies and burden-sharing, in particular informing discussions around the UN General Assembly meeting and the Obama Leaders Summit on Refugees. HPG presented the study’s findings at a roundtable on refugee self-reliance

Loads of thanks for this fresh report [*Livelihood strategies of Rohingya refugees in Malaysia*]. It’s worth reading and acting on too!

International Institute for Human Rights, Environment and Development, INHURED International, Nepal

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Above: A Rohingya refugee in the doorway of his home in Kuala Lumpur, Malaysia. © The Spacemen.

hosted by WFP and UNHCR in the margins of the General Assembly meeting. It was praised by François Crépeau, the UN Special Rapporteur on the Human Rights of Migrants. The report has continued to feature in high-level fora, including the 2016 ROHAN meeting in Jakarta and a roundtable in March 2017 on managing migration from the central Mediterranean, hosted by the European Council on Foreign Relations.

Forum on refugee and migration policy

This year ODI began a joint initiative on refugee and migration policy with Chatham House. The aim is to provide, over two years, a platform for open and frank discussion of problems relevant to global, regional and national policy related to refugees and migration. The forum brings together a range of disciplines and perspectives, including the humanitarian, development, security, foreign policy and business communities, civil society, the UN, governments and foundations. The forum aims to feed into the formal institutional process towards the 2018 global refugee and migration compacts, including by supporting closer dialogue between different policy communities, generating forward-thinking ideas and identifying innovative practice. The first meeting, held at Chatham House in November 2016, brought together a senior group of international experts from government, civil society, academia and the private sector. The forum held a second roundtable on public perceptions of refugees and migrants in February 2017, which fed into a paper on the current state of thinking on public perceptions of refugees and migrants.

Update to '10 things to know about refugees and displacement'

Following on the popularity of the '10 things to know about refugees and displacement' leaflet released in 2015, the team updated the data to highlight new trends and figures and emerging responses to protracted displacement, particularly around the Syria crisis. The infographics are an extremely popular and accessible tool for practitioners, the media and the general public, and has been accessed more than 1,500 times.

Commissioned work

Support of the special initiative on refugees (GIZ)

This commission aimed to generate better understanding of the lives and livelihoods of Syrian refugees living outside camps. Replicating the two-phase research design of the Cameroon and Malaysia work reported on above, the commission enabled HPG to study one of the world's largest refugee crises, and the approaches and innovations that the scale and scope of Syrian displacement has triggered. The first phase of research consisted of interviews with over 100 urban refugees in Istanbul, Turkey, and Zarqa, Jordan, in May 2016. The second phase of research, undertaken in July and August 2016, involved interviews with employers of Syrian refugees, academics, community-based organisations, philanthropic organisations, Turkish, Jordanian and Syrian organisations, international NGOs and organisations, government officials and UN agencies. The full report and a summary were published in March 2017.

I recently received a copy of your ODI report about Rohingya refugees in Malaysia... and wanted to let you know what a big help it has been as we get started on our project!

Kate MacFarlane, Research Fellow,
Cambridge Reproductive Health
Consultants



Policy research on links between humanitarian aid and development

HPG was commissioned by a leading donor to help the organisation better understand the humanitarian aid environment, particularly in protracted displacement contexts, and how development-related investments might improve humanitarian aid efforts and support development in host countries. As part of its analysis, HPG mapped key humanitarian and development policy, financing and sectoral trends in situations of prolonged forced displacement, and discussed areas of potential future investment in protracted displacement contexts.

Report on Europe's refugees and migrants

HPG contributed to a major ODI report on *Europe's refugees and migrants: hidden flows, tightened borders and spiralling costs*, published in September 2016. The report looked at the routes refugees and migrants take on their way to Europe, and the costs associated with European attempts to deter them. It made a number of recommendations about how Europe can better manage the movement of people to, and within, its borders. The report fed directly into debates at the UN High Level Meeting on Refugees and Migrants in September 2016, and the accompanying private sector Concordia Summit. The findings gained significant media traction: the report was covered in *The Telegraph*, *The Daily Mail* and *The Independent* (UK), *The EU Observer*

and on the BBC (UK). The report was accompanied by infographics and an animation highlighting Europe's efforts to stop refugees and migrants crossing its borders, which became ODI's most viewed video in 2016. HPG also presented the report at a private symposium convened by the Archbishop of York in November 2016.

The urban crisis learning partnership

HPG/ODI has continued its collaboration with University College London and two operational NGOs (Habitat for Humanity and Oxfam) to explore new ways of planning for emergency action in urban areas. The project aims to support the staff of the aid agencies to create forums that bring together people and institutions that are important in the lives of people affected by crises, and to generate learning from these processes to inform humanitarian response in urban areas. This year we worked with the team in Bangladesh, supporting a stakeholder analysis of key urban actors involved in a potential earthquake response, and supported preparations for an earthquake simulation exercise in Dhaka in May 2017. We are also carrying out research into informal urban response capacities, and feeding this thinking into ongoing work with the NGO partners on the ground in Bangladesh and Haiti.

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Above: Syrian refugees in Turkey. © European Union 2016/
European Parliament.

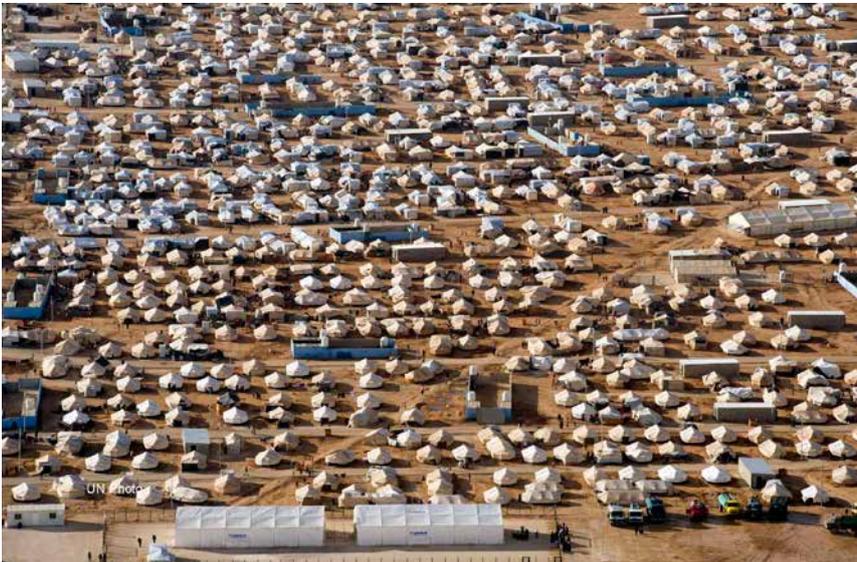
Protracted crises and transitions

Many of today's key humanitarian contexts are lengthy protracted crises undergoing social, economic and political or security transitions, with significant implications for humanitarian action. During the year we saw consistent demand for our expertise on a wide range of protracted crises, including Syria, South Sudan and Niger.

Commissioned work

Syria

HPG was asked by the Office of the Special Envoy for Syria to provide technical support by temporarily placing a Senior Research Fellow with the senior technical expert on detainee/abductee/missing persons issues. The Special Envoy is tasked with providing high-level diplomatic support to help bring an end to violence and human rights violations, and promote a peaceful solution to the Syrian crisis.



Left: An aerial view of Za'atari refugee camp, host to tens of thousands of Syrians displaced by conflict, near Mafraq, Jordan. © United Nations Photo.



Radicalisation in Niger

This report, commissioned by the US Office of Transition Initiatives (OTI) in Niger and published in English and French, looks at the factors contributing to radicalisation at the micro (individual) and macro (community) level. It explores the potential links between vulnerability and radicalisation, and examines how the different actors may increase support for radical change. The study uses the concept of social networks to analyse the role of actors thought to be connected to radicalisation, including former rebels, sufist and salafist adherents, political activists, transporters, traders and unemployed youth. Based on the report and a literature review on the drivers of radicalisation globally and in the Sahel, a set of recommendations was put to OTI to be incorporated into their future policies.

Engaging in long-term humanitarian crises

A desk review on engaging in long-term humanitarian crises was commissioned by the Evaluation Department of the Norwegian Agency for Development Cooperation of the government of Norway. The objective of the review was to provide a broad mapping of general lessons in relation to aid interventions in long-term humanitarian crises, and of the challenges faced by aid actors in applying these

lessons in practice. On the basis of this broad mapping, we identified lessons and challenges for the government of Norway, and suggested potential areas of focus for future evaluations of the government’s engagement in long-term or protracted humanitarian crises.

HPG has continued to support the Budget Strengthening Initiative (BSI) project in ODI with conflict analysis and advice on South Sudan, and is part of a steering group advising the programme on the extremely complex dynamics of the current conflict in the country.

HPG also contributed to an ODI report mapping water security in the Middle East and North Africa (MENA). Using data reported by donors to the Organisation for Economic Cooperation and Development (OECD) and interviews with multilateral institutions and bilateral donors, the report explores financing for water resources by MENA countries during the past decade. It concludes that water resources finance has been deprioritised in most territories, and that access to finance is related to progress in institutional and policy reforms. Based on these findings, the report put forward key policy recommendations for donor governments to improve the effectiveness of finance for water resources in MENA.

Above: Women collecting sorghum and oil following an airdrop conducted by the ICRC in Unity State, South Sudan. © ZOCHERMAN, Jacob/ICRC.

Influencing humanitarian practice

The Humanitarian Practice Network (HPN) is a global forum for policy-makers, practitioners and others working in the humanitarian sector to share and disseminate information, analysis and experience.

HPN publications and online articles are written by and for practitioners, and play an important role in examining policy developments and distilling and disseminating practice.



Humanitarian Practice Network

HPN's primary activity is the production and dissemination of specialist resources (*Humanitarian Exchange* magazine, longer Network Papers focused on a specific region or issue and Good Practice Reviews).

These are distributed through HPN's subscriber base (more than 7,600 members worldwide), through humanitarian information websites such as ReliefWeb and Alertnet and at relevant conferences and events.

HPN commissions and publishes work on key topics of critical interest and concern to the humanitarian community, as reflected in continued high publication download figures, consistently good attendance at and participation in events and roundtables, positive social media and humanitarian media coverage and direct feedback from HPN members.

In addition to publishing and launching three editions of *Humanitarian Exchange* and a Network Paper during the year, HPN continued its active networking and coordination role, moderating and participating in a large number of member agency events and steering groups.

The HPN website remained a popular source of information for practitioners, with just under 250,000 visits and around 195,000 unique users. The most popular item was a blog on 'Dennis vs. Norwegian Refugee Council: Implications for Duty of Care', which was viewed more than 3,500 times. The most downloaded publication was *Humanitarian Exchange* 66 on humanitarian innovation, which was accessed more than 1,500 times.

Humanitarian Exchange

HPN published three editions of *Humanitarian Exchange* magazine: HE 66 on humanitarian innovation, HE 67 on refugees and vulnerable migrants in Europe and HE 68 on the crisis in South Sudan. All three issues were launched at public events at ODI featuring diverse panels and stimulating discussion.

HPN also published 12 online articles and three blogs during the reporting period, covering a range of topics and issues including local coping strategies after Typhoon Haiyan in the Philippines, migration detention centres in Libya, education and conflict in South Sudan, urban shelter and humanitarian cash programming in Lebanon.

Network Papers

HPN published one Network Paper during the year. Network Paper 80, *Tug of war: ethical decision-making to enable humanitarian access in high risk environments*, draws on case study material from three years of research conducted by the Secure Access in Volatile Environments (SAVE) project in Afghanistan, Somalia, South Sudan and Syria. Work is well advanced on a Network Paper analysing the humanitarian response to the refugee and migrant influx into Europe in 2015–16, with a particular focus on volunteers and grassroots groups, exploring the challenges they faced and the evolving nature of the relationship between them and 'formal' humanitarian actors.

Good Practice Reviews

HPN and ALNAP have developed a concept note for a joint Good Practice Review on humanitarian action in urban areas, with a view to undertaking this work in 2017–18.

Previous page: Syrian refugees arrive in Lesbos, Greece. © Ben White/CAFOD.

The Good Practice Review 8 on operational security management in violent environments is indispensable and essential for our project.

Saori Suzuki, NGO Capacity Building Program at Japan Platform

Networking

During the reporting period HPN co-hosted and chaired roundtables on risk management and decision-making with Médecins Sans Frontières (MSF) and the European Interagency Security Forum (EISF) at Christian Aid and on the humanitarian situation in Nigeria and the Lake Chad Basin at ODI, with MSF, Action Contre La Faim (ACF) and Oxfam, and at a civil society meeting in Oslo. HPN also facilitated a working group at an IFRC-hosted meeting in Geneva on localisation and the Grand Bargain, spoke at a RedR board meeting and at the bi-annual meeting of the UK Shelter Forum and was on a panel at the ALNAP Annual Meeting in Stockholm. HPN also chaired the Livestock Emergency Guidelines (LEGS) Steering Group meeting, and attended the OCHA partnerships conference in Geneva.

The HPN Coordinator serves as the HPG representative for ALNAP, is a board member of the International Humanitarian Studies Association (on behalf of HPG), a member of the CREATE project steering group, the CARE Programme Policy Committee and the Humanitarian Innovation Fund evaluation steering committee, the deputy chair of the Enhancing Learning and Research for Humanitarian Assistance (ELRHA) Steering Group, the chair of the LEGS Steering Group, and an honorary vice-president of RedR.

This [Good Practice Review on disaster risk reduction] is a great contribution of HPN to the resilience building of vulnerable communities in Pakistan.

Shahid Mahmood,
Concern Worldwide (Pakistan)



Our team members have used your Good Practice guides in the past, including the one covering operational security. Your easy-to-read layout and easy navigation, make both the online and hardcopy versions of your guides incredibly user-friendly.
Sara Pesek, Research Associate, MIT

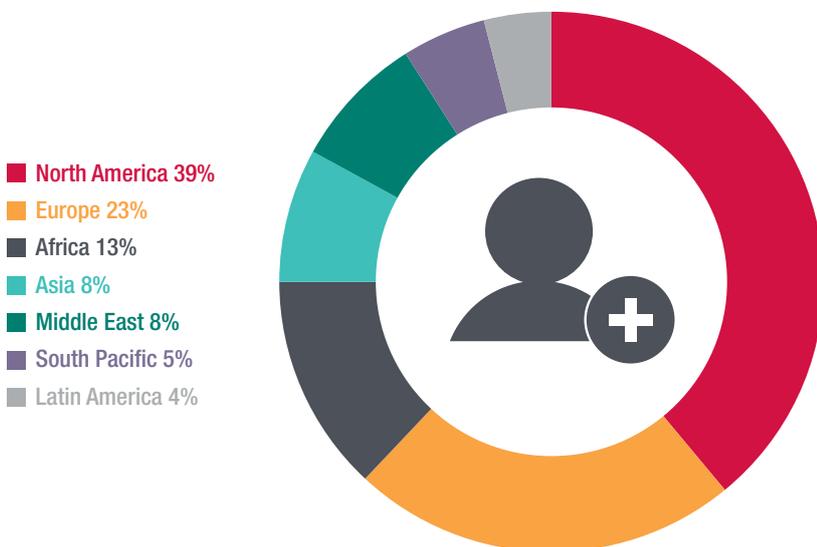


The Good Practice Review on disaster risk reduction is a great resource for the disaster management committee.
Ahmed Kamal, National Disaster Management Authority, Prime Minister's Office, Pakistan

HPN's most popular downloads and blogs in 2016-17

- 1 Dennis vs Norwegian Refugee Council: implications for duty of care
- 2 Humanitarian innovation, *Humanitarian Exchange* 66
- 3 Refugees and vulnerable migrants in Europe, *Humanitarian Exchange* 67
- 4 Data are not dangerous: a response to recent MSF CRASH critiques
- 5 The crisis in South Sudan, *Humanitarian Exchange* 68

HPN subscribers



people reached through our HPN Facebook page



HPN twitter followers that we engage with daily

Academic engagement

Engagement with the academic community remains a core component of HPG's work, with activities ranging from collaborating with academic institutions to delivering courses on conflict and humanitarian responses to editing and managing a leading academic journal.

Integrated Programme funded/part-funded projects

Disasters journal

Between April 2016 and March 2017 HPG co-edited four regular quarterly issues of *Disasters* (volume 40, issues 2, 3 and 4, and volume 41, issue 1). The journal's most recent impact factor, which reflects the number of citations in relation to recent articles, saw an increase from 1.080 in 2015 to 1.255 in 2016, further improving its ranking (28th out of 55) in the planning and development category. Global text downloads for the reporting period were just under 60,000. The average number of downloads per article published in *Disasters* was 115 (an increase of 3%), which is well above the average of 59 for Wiley Development journals, which publishes *Disasters*. *Disasters* is now accessed by more than 12,000 institutions worldwide.

Senior-level course on conflict and humanitarian response

The senior-level course on conflict and humanitarian response, taught by HPG in collaboration with the London School of Economics and Political Science (LSE), provides an opportunity for senior professionals in the sector to learn and reflect on critical issues in humanitarian response. Designed to foster peer-to-peer learning, the course features lectures by distinguished academics and practitioners, alongside group discussions and exercises.

The course received hundreds of applications this year, which we narrowed down to 28 participants with extensive experience in countries including South Sudan, Mozambique, Afghanistan, Lebanon, Sri Lanka and the Philippines.

The best course I've been on with a wonderful combination of participants.

Participant via anonymous survey, senior-level course on conflict and humanitarian response

Participant feedback on the senior-level course on conflict and humanitarian response



The course was the **intensive and engaging** moment I needed in order to explore key issues in more depth.



The course was **fully immersive and inspiring**, and accessible to participants from all disciplines and focus areas. Thank you for creating a critical, reflective and informative space.



I very much appreciated the **academic depth** that is the added value of this training.

Organisations represented on the course included UNHCR, OCHA, CARE International, Christian Aid, MSF, Mercy Corps and the International Rescue Committee. Guest speakers included Sir John Holmes (Director of the Ditchley Foundation and former UN Under-Secretary-General for Humanitarian Affairs and Emergency Relief Coordinator), Professor Mary Kaldor (Professor of Global Governance, LSE), Martin Barber (former Director of the UN Mine Action Service and former Chief of Policy Development and Advocacy at OCHA), Mohammad-Mahmoud Ould Mohamedou (Professor of International History at the Graduate Institute in Geneva) and Ayman Jundi (Founding Trustee and General-Secretary of Syria Relief).

Partnership with the Center for Conflict and Humanitarian Studies, Doha Institute

HPG staff taught a number of courses at the Center for Conflict and Humanitarian Studies at the Doha Institute in Qatar. The Center focuses on the causes, impact and responses to conflict, humanitarian crises, state fragility and transitions in the Middle East and North Africa. HPG presented on a range of topics, including philanthropic funding in the Arab world, humanitarian access and the normative frameworks of humanitarian action.



Above: Senior Research Fellow Eva Svoboda teaching at the senior-level course on conflict and humanitarian response at ODI. © Melanie Archer/ODI.

Below left: Research Fellow Sherine El-Taraboulsi speaking at a roundtable with the Doha Center for Conflict and Humanitarian Studies, Qatar, 2016. © Doha Institute.



Communications, public affairs and policy advice

Communications and public affairs remained a core part of our work in order to promote and disseminate our research findings, encourage debate among policy-makers and practitioners and influence perceptions and understanding of humanitarian issues amongst the wider media and public.

Convening debates

HPG continues to catalyse debate and discussion around humanitarian action. During the past year we hosted 23 conferences, courses, roundtables and public events. Subjects included the refugee crisis in the Middle East, the unfolding humanitarian crisis in East Africa and the challenges around humanitarian access in Ukraine and Syria.

HPG staff spoke at 73 external events in 24 countries. Highlights included a post-WHS workshop in Dehong in China, a conference in Indonesia on the next steps for ROHAN, events on markets in crises in Pakistan and a side event at the UN Summit for Refugees and Migrants in the US. We also delivered a talk at the Arab Foundation Forum annual assembly in Tunis on Saudi Arabia as a Gulf donor, convened a roundtable discussion on the opportunities and challenges of Gulf donorship, chaired a discussion on the war in Yemen at Chatham House and participated in a closed roundtable discussion at the Saudi Embassy in London on Saudi engagement in Yemen. Researchers also took part in the MSF Humanitarian Congress Berlin on the political motivations of funding humanitarian aid, and were keynote speakers at the Humanitarian Congress Vienna. On the basis of our studies on refugee livelihoods in displacement, HPG convened a panel on 'Agency in displacement: livelihoods in the Syrian refugee crisis' at the Refugee Studies Centre's 2017 Conference, with presentations from HPG, the UN Development Programme (UNDP), Oxford University, the American University of Beirut and Hacettepe University's Migration and Politics Research Center. HPG researchers also took part in a cross-ODI event on urban displacement, co-chaired with the International Rescue Committee.

What a great interview you gave for NPR. The issue you highlighted is exactly why we started GOODdler. My hope is that we will be able to change the way humanitarian aid is delivered. One day!

Galina Fedorova, GOODdler

Following page: ODI Managing Director Sara Pantuliano moderates the Special Session on 'Regional Action for Global Challenges' at the World Humanitarian Summit. © OCHA/Oktay Cilesiz.



In December 2016, Karen AbuZayd, Former Special Advisor on the Summit Addressing Large Movements of Refugees and Migrants, delivered our fifth annual lecture. In a year where we are witnessing some willingness across the globe to collectively address both the causes and the consequences of such population movements, AbuZayd discussed what needed to be done to further strengthen global responses for refugees and vulnerable migrants.

In May 2016, ODI/HPG partnered with The Elders to co-host an event on the rights and responsibilities of actors in the Middle East and beyond. Kofi Annan, the former UN Secretary-General, Nobel Peace Laureate and Chair of The Elders, provided the introductory remarks for an expert panel consisting of Lyse Doucet (Chief International Correspondent, BBC), Lakhdar Brahimi (Elder), Joost Hiltermann (Programme Director, Crisis Group), Hina Jilani (Elder) and Sara Pantuliano (ODI/HPG).

Media engagement

During the past year, HPG received 985 pieces of media coverage. Our researchers used their engagement with the media to respond to topical crises and draw attention to under-reported emergencies and issues confronting humanitarian action. Coverage spanned a range of issues, including refugee crises around the world,

the East Africa food crisis and humanitarian financing. Researchers responded to breaking news in key crisis-affected countries, including the Central African Republic, Nigeria, South Sudan and Syria. HPG's work and experts featured in multiple outlets including BBC World, the BBC World Service, *Deutsche Welle* (Germany), Associated Press, Reuters, *The Guardian* (UK), Thomson Reuters, *Gulf News*, *The New Delhi Times*, *The Jakarta Globe*, *The Daily Star* (Lebanon) and *The Daily Nation* (Kenya).

Policy advice and representation

Shaping and influencing humanitarian debates through targeted policy advice to aid agencies, donor agencies, governments bodies, regional organisations, UN agencies and academic institutions is a key part of our work. This ranges from formal advisory roles to informal briefings and formal presentations at external events. We were invited by the United Nations Economic and Social Council (ECOSOC) Bureau to join an international independent team of advisors (ITA) to support the ECOSOC Dialogue on the positioning of the UN development system in light of the Sustainable Development Goals. The ITA put forward concrete proposals and options to inform the Quadrennial Comprehensive Policy Review (QCPR), the review of the UN development system adopted by

the General Assembly on 21 December 2016. Our researchers also delivered presentations to ECHO partners and senior management, and participated in the ECOSOC discussion on the Longer-Term Positioning of the UN Development System. HPG has maintained its involvement in the World Economic Forum (WEF) as part of The Future of the Humanitarian System Council, and attended the Annual WEF meeting in November in Dubai. We provided expertise in results management to the Dutch Ministry of Foreign Affairs to support its internal planning and reporting processes, advised on the European Consensus for Development, conducted training on evaluating humanitarian action for the Finnish Ministry of Foreign Affairs and advised on a study reflecting on the challenges facing German humanitarian aid.

Engagement with Chinese policy-makers continued on a number of related tracks. We delivered a presentation to the International Emergency Management Forum within the Chinese Academy of Governance and gave a paper at the Academy's International Conference on Emergency Management in Beijing in November 2016 on our 'Beyond donorship' project and its implications for the 'One Belt, One Road' initiative. We continued to nurture our contacts with Chinese think tanks, universities and foundations, as well as strengthening cross-ODI conversations on China.

We endeavour to meet donors at their headquarters to discuss the substance of our Integrated Programme, present on strategic and emerging humanitarian issues and carry out collaborative activities with their partners. During the last year, senior HPG staff visited the Australian Department of Foreign Affairs and Trade, Irish Aid, the Norwegian Ministry of Foreign Affairs, the IKEA Foundation, Global Affairs Canada, the Swedish International Development Cooperation Agency, the Swiss Agency for Development and Cooperation and the US Agency for International Development.

HPG's annual Advisory Group meeting, which brings together IP donors, representatives of international agencies and NGOs and senior academics, is also funded by this budget line.



Above: Research Fellow Veronique Barbelet speaking at an Oxfam GB event in Moscow, Russia on the current system of international humanitarian assistance. © Oxfam GB.

HPG and World Humanitarian Day

For the past two years, HPG has provided secretariat support for a steering committee commissioning a memorial dedicated to humanitarian aid workers who have lost their lives in the line of duty. The purpose of the memorial is to provide a space for relatives and friends to remember their loss, as well as celebrating the humanitarian spirit and inspiring future humanitarians. The steering committee has secured funding from a variety of donors, and the memorial will be unveiled in 2018.

In the lead-up to World Humanitarian Day in 2016, HPG hosted an event entitled 'Ground truths: local humanitarians in conflict'. Panellists working with national organisations in Syria, Somalia and elsewhere shared their perspectives and experiences on how local humanitarians navigate the challenges of humanitarian and protection work while dealing with risk and insecurity in their own countries.

Impact: the year in numbers



public events, roundtables and conferences in 4 countries

12 ODI public events

3,527 people registered in London

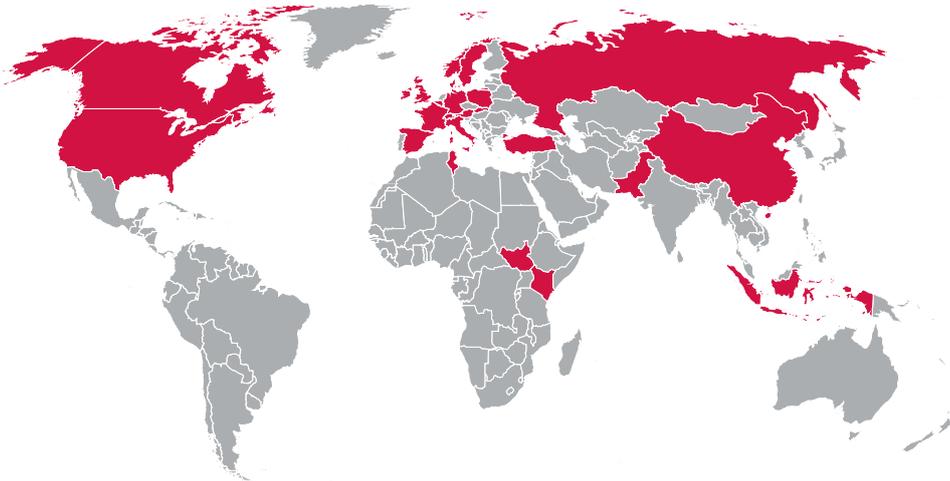


1,269 people watched online across 38 countries



Blogs, op-eds, infographics and multimedia

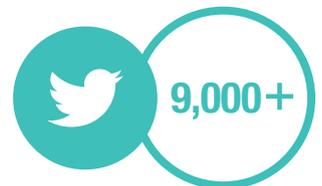
73 external speaking events in 24 countries



Austria, Belgium, China, Canada, Denmark, France, Germany, Indonesia, Ireland, Italy, Kenya, Norway, Pakistan, Poland, Russia, Slovakia, South Sudan, Spain, Sweden, Switzerland, Tunisia, Turkey, United Kingdom, United States

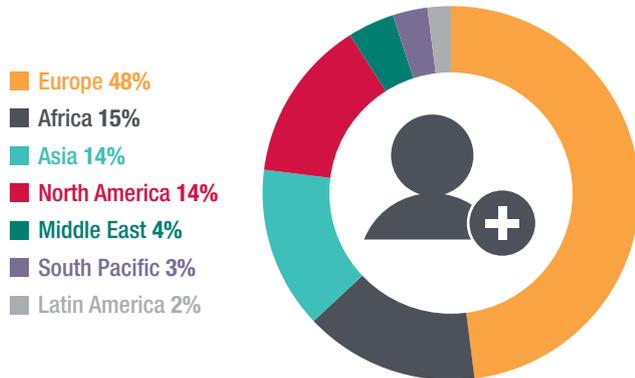


people reached through our Facebook page



Twitter followers that we engage with daily

HPG subscribers



Our most popular publications in 2016–17

- 1 Time to let go: remaking humanitarian action for the modern era
- 2 Closing borders: the ripple effects of Australian and European refugee policy. Case studies from Indonesia, Kenya and Jordan
- 3 World Humanitarian Summit: what to watch out for
- 4 Constructive deconstruction: making sense of the international humanitarian system
- 5 Livelihood strategies of Rohingya refugees in Malaysia: 'We want to live in dignity'

Summary of budget and income spent (GBP)

Project number	Project detail	2015–2017 Revised budget as per interim report (sent May 2016)	Revised budget as per interim report (May 2016)		Actual final IP income spent		Carry forward of income to 2017–2018
			Financial year 2015–2016	Financial year 2016–2017	Spent up to 31/3/2016	Spent up to 31/3/2017	
CD000020	Zones of engagement: regional action and humanitarian response	3,801	3,801	–	3,801	–	–
CD000021	A global history of modern humanitarian action	38,052	24,848	13,204	24,848	13,200	–
CD000022	Markets and resilience in crises and transitions	22,246	22,246	–	15,005	–	–
D0403	Approaches and innovations reshaping the humanitarian landscape: opportunities and challenges for protection work	41,624	41,624	–	41,286	–	–
CD000032	Constructive deconstruction: rethinking the global humanitarian architecture	377,359	136,024	241,335	118,740	163,348	–
	Additional costs for the humanitarian architecture 'Ground Zero' exercise	100,000	–	100,000	–	–	–
CD000033	Holding the keys: who gets access in times of conflict?	312,009	110,117	201,892	90,013	157,796	–
CD000034	Beyond donorship: state-owned humanitarian action	395,148	187,789	207,359	157,989	179,344	–
CD000035	Livelihoods in protracted displacement: harnessing refugees' aspirations, skills and networks	361,289	174,624	186,665	153,862	113,324	–
CD000023	The changing humanitarian landscape: reflections and synthesis	141,980	141,980	–	121,745	–	–
CD000036	Humanitarian Practice Network (HPN)	442,546	225,676	216,870	208,886	192,543	–
CD000037	Policy engagement and representation	272,825	104,341	168,484	104,341	148,616	–
CD000038	Public affairs and rapid response	289,651	112,901	176,750	105,260	160,535	–
CD000031	Senior leadership course in humanitarian response (London)	25,000	–	25,000	–	55,375*	–
CD000039	Senior leadership programme on risk management and disaster response (Beijing)	25,000	–	25,000	–	–	–
CD000040	Conference series 'Forging a new aid model'	137,603	58,758	78,845	48,172	21,244	–
CD000026	Reprinting	7,000	2,000	5,000	2,000	4,578	–
D03470S	Disasters journal	13,000	3,000	10,000	–	–	–
Total		£3,006,133	£1,349,729	£1,656,404	£1,195,948	£1,209,903	£412,816

*Income from course fees.

IP income in 2016–2017 (GBP)

Project number	Funder details	Income in advance for 2016–2017 (carried forward from 2015–2016)	IP grants in the year 2016–2017	Income in advance for 2017–2018 (carried forward from 2016–2017)
D0000	Australian Department of Foreign Affairs and Trade	0	123,745	0
	British Red Cross	0	5,000	0
	Irish Aid	0	134,935	0
	Ministry of Foreign Affairs Denmark	197,080	0	0
	IKEA Foundation	92,489	216,117	127,339
	Oxfam	15,000	15,000	0
	Swedish International Development Cooperation Agency	111,130	170,002*	17,738
	Swiss Federal Department of Foreign Affairs	0	277,851	256,596
	United States Office of Foreign Disaster Assistance	0	208,995	11,143
Total grants		£415,699	£1,151,644	£412,816
Senior level course fees			63,415	
Total income received in 2016–17			£1,215,059	

*Accrued income for 2016–17.

Publications

Reports and working papers

Time to let go: remaking humanitarian action for the modern era, HPG working paper. Christina Bennett, Matthew Foley and Sara Pantuliano, April 2016

Regional organisations and humanitarian action: rethinking regional engagement, HPG working paper. Sherine El Taraboulsi-McCarthy, Hanna B. Krebs, Steven A Zyck and Barnaby Willitts-King, May 2016

Livelihood strategies of Rohingya refugees in Malaysia: 'We want to live in dignity', HPG working paper. Caitlin Wake and Tania Cheung, June 2016

Constructive deconstruction: making sense of the international humanitarian system, HPG working paper. Sarah Collinson, July 2016

Closing borders: the ripple effects of Australian and European refugee policy. Case studies from Indonesia, Kenya and Jordan, HPG research report. Karen Hargrave and Sara Pantuliano with Ahmed Idris, September 2016

Learning from the past to shape the future: lessons from the history of humanitarian action in Africa, HPG working paper. Edited by Christina Bennett, Matthew Foley and Hannah B Krebs, October 2016

'Turning a blind eye': the policy response to Rohingya refugees in Malaysia, HPG working paper. Caitlin Wake, November 2016

Foreign policy and humanitarian action: an agenda for inquiry, HPG working paper. Sherine El Taraboulsi-McCarthy, Victoria Metcalfe and Barnaby Willitts-King, November 2016

Aproximaciones a la historia del humanitarismo en América Latina y el Caribe, HPG working paper. Edited by Irina Mosel, Christina Bennett and Hanna Krebs, December 2016

Why not cash? The case for cash transfers for refugees in Mozambique, HPG working paper. Sarah Bailey, December 2016

The politics of cash: a case study on humanitarian cash transfers in Ukraine, HPG working paper. Sarah Bailey and Ruth Aggiss, December 2016

Scaling up humanitarian cash transfers in Nepal, HPG working paper. Barnaby Willitts-King and John Bryant, December 2016

Counting cash: tracking humanitarian expenditure on cash-based programming, HPG working paper. Alexandra Spencer, Chloe Parrish and Charlotte Lattimer, December 2016

Private sector engagement in complex emergencies: case studies from Yemen and southern Somalia, HPG research report. Sherine El Taraboulsi-McCarthy, Nisar Majid and Barnaby Willitts-King, February 2017

The lives and livelihoods of Syrian refugees, HPG commissioned report. Catherine Bellamy, Simone Haysom, Caitlin Wake and Veronique Barbelet, February 2017

What's the magic word? Humanitarian access and local organisations in Syria, HPG working paper. Saleem Haddad and Eva Svoboda, March 2017

Livelihood strategies of Central African republic refugees in Cameroon, HPG working paper. Veronique Barbelet, March 2017

Policy briefs and briefing notes

Migration in Libya: transit zone or final destination?, HPG policy brief. Eva Svoboda, April 2016

Time to let go: a three-point proposal to change the humanitarian system, HPG policy brief. Christina Bennett, Matthew Foley and Sara Pantuliano, April 2016

Closing borders: the ripple effects of Australian and European refugee policy, HPG policy brief. Karen Hargrave and Sara Pantuliano, September 2016

ODI and external publications

Humanitarian Protection: moving beyond the tried and tested, book chapter in *Protection of Civilians*. Edited by H. Wilmot, R. Mamiya et al. Sara Pantuliano and Eva Svoboda, April 2016

World humanitarian summit: what to watch out for, ODI briefing paper. May 2016

Peacebuilding in Libya: cross border transactions and the civil society landscape, USIP policy brief. Sherine El Taraboulsi-McCarthy, August 2016

Europe's refugees and migrants: hidden flows, tightened borders and spiralling costs, ODI research report. John Cosgrave, Karen Hargrave, Marta Foresti and Isabella Massa, September 2016

Planning from the future: is the humanitarian system fit for purpose?, HPG, Feinstein International Center and Kings College London research report. Christina Bennett, Randolph Kent, Antonio Donini and Daniel Maxwell, December 2016

Planning from the future: is the humanitarian system fit for purpose? (summary), HPG, Feinstein International Center and Kings College London research report summary. Christina Bennett, Randolph Kent, Antonio Donini and Daniel Maxwell, December 2016

Development finance for water resources: insights policy brief, ODI policy brief. Guy Jobbins, Sherine El Taraboulsi-McCarthy and Florence Pichon, December 2016

Development finance for water resources: trends in the Middle East and North Africa, ODI research report. Guy Jobbins, Sherine El Taraboulsi-McCarthy and Florence Pichon, December 2016

Our shared future: implementing the sustainable development, climate change and humanitarian summit agendas, ODI research report. Smita Nakhooda, Paula Lucci, Christina Bennett and John Bryant with Charlene Watson, January 2017

Blogs, op-eds, infographics and multimedia

Yemen ceasefire may only defer further conflict, ODI blog. Sherine El Taraboulsi-McCarthy, April 2016

How do we create a humanitarian system fit for today – and tomorrow?, World Economic Forum. Sara Pantuliano, May 2016

Time to let go #RemakeAid, conflict snapshot infographic. April 2016

Time to let go #RemakeAid, infographic on drone strikes. April 2016

Time to let go #RemakeAid, infographic on humanitarian response. April 2016

Time to let go #RemakeAid, infographic on humanitarian sector. April 2016

Time to let go: three-point proposal on #RemakeAid, Youtube video based on our 'Time to let go' report. April 2016

Time to let go interactive interface, website. April 2016

How to rebuild trust in the humanitarian system, International Peace Institute. Christina Bennett, May 2016

World Humanitarian Summit: three tests for success, Thomson Reuters Foundation. Christina Bennett, May 2016

Striving to survive: Rohingya refugees in Malaysia, Youtube video, June 2016

World Humanitarian Summit: political breakthrough or fringe festival?, Thomson Reuters Foundation. Christina Bennett, May 2016

Iraq's humanitarian crisis, infographic, July 2016

Don't forget the Iraqis, ODI blog. Eva Svoboda, July 2016

How the failed coup affects Syrian refugees in Turkey, ODI blog. Veronique Barbelet, July 2016

Calais child refugees: UK government needs less hysteria and more support, ODI blog. Karen Hargrave, October 2016

The ripple effect of refugee policies, WhyDev. Sara Pantuliano, October 2016

Four priorities for the new UN Secretary-General, ODI blog. Sara Pantuliano and Christina Bennett, October 2016

10 things to know about refugees and displacement, HPG briefing paper. John Cosgrave, Nicholas Crawford and Irina Mosel, December 2016

Three unconventional places to look for humanitarian solutions in 2017, ODI blog. Christina Bennett, January 2017

Trump's immigration crackdown: the global impact, ODI blog. Alex Thier, Marta Foresti, Sara Pantuliano and Karen Hargrave, January 2017

With no political solution to Ukraine's conflict in sight, its civilians need aid now, ODI blog. Veronique Barbelet, February 2017

Why is peacebuilding so difficult to achieve?, UNA UK research report. Sara Pantuliano, March 2017

Conference papers

Regional Organisation Humanitarian Action Network, HPG conference paper. Karen Hargrave and Barnaby Willitts-King, February 2017

Gulf country donorship: opportunities and challenges for international cooperation, ODI conference paper. Sherine El Taraboulsi-McCarthy, February 2017

Disasters journal issues

Volume 40, Issue 2, *Disasters* journal. April 2016

Volume 40, Issue 3, *Disasters* journal. July 2016

Volume 40, Issue 4, *Disasters* journal. October 2016

Volume 41, Issue 1, *Disasters* journal. January 2017

HPN publications

Humanitarian Exchange magazine

Humanitarian innovation, *Humanitarian Exchange* 66. April 2016

Refugees and vulnerable migrants in Europe, *Humanitarian Exchange* 67. September 2016

The crisis in South Sudan, *Humanitarian Exchange* 68. January 2017

Network Papers

Tug of war: ethical decision-making to enable humanitarian access in high-risk environments, Network Paper 80, November 2016

Online articles

Dennis vs Norwegian Refugee Council: implications for duty of care, Kelsey Hoppe and Christine Williamson, April 2016

The collective responsibility of humanitarians in complex crises, Katrien Coppens, Milou Gunnink-de Bruijne, Tilleke Kiewied and Inge Leuwerink, May 2016

Bayanihan after Typhoon Haiyan: are we romanticising an indigenous coping strategy?, Yvonne Su and Ladylyn Lim Mangada, August 2016

Migrants and refugees in detention centres: the humanitarian consequences of Libya's governance breakdown, Sherine El Taraboulsi-McCarthy, September 2016

Using a geo-spatial health information system to better understand access to health care, Robert Trigwell, November 2016

Education and conflict in South Sudan, Elizabeth Hodgkin and Edward Thomas, December 2016

Integrating aftershock forecasting into humanitarian decision-making: lessons from the April 2015 Nepal earthquake, Max Hope, John McCloskey, Dom Hunt and Dominic Crowley, December 2016

Decision making in disaster response: strategies for frontline humanitarian workers, John Tipper, December 2016

Urban sheltering: evidence on rental subsidies and hosting, Aaron Opdyke, Phoebe Tabo, and Amy Javernick-Will, January 2017

Shock-responsive social protection in the Sahel: how to incorporate community perspectives?, Carol Watson, January 2017

Using big data to analyse WFP's digital cash programme in Lebanon, Tobias Flaemig, Susanna Sandstrom, Oscar Maria Caccavale, Jean-Martin Bauer, Arif Husain, Arvid Halma and Jörn Poldermans, February 2017

The cash debate in Lebanon, Amy Louise Keith, March 2017

Blogs

Data are not dangerous: a response to recent MSF CRASH critiques, Abby Stoddard, Adele Harmer and Katherine Haver, May 2016

Donkey welfare: what's that got to do with humanitarian and relief work?, Elizabeth Coates, November 2016

Protection in peril: 2016 in review, Talha Jalal, January 2017

Public engagement

HPG and co-hosted events

HPG held 23 events in a total of 4 countries
6 conferences and courses
6 roundtables
11 public events

Indonesia

Aims and objects of the 2016 ROHAN Conference, opening and closing remarks for the 2016 ROHAN Conference. Jakarta. November 2016

The World Humanitarian Summit: recap of commitments and reflections, presentation at the 2016 ROHAN Conference. Jakarta. November 2016

Civilians in conflict: regional approaches to IHL and displacement, roundtable at the 2016 ROHAN Conference. Jakarta. November 2016

Where to next for ROHAN?, roundtable at the 2016 ROHAN Conference. Jakarta. November 2016

Qatar

Masters in conflict management and humanitarian action, course with the Center for Conflict and Humanitarian Studies at the Doha Institute. Doha. October 2016

Gulf country donorship: opportunities and challenges for international cooperation, roundtable with the Doha Center for Conflict and Humanitarian Studies. Doha. December 2016

Turkey

Turkey special session: regional action for global challenges, World Humanitarian Summit. Istanbul. May 2016

Four ways to join the cash revolution, World Humanitarian Summit. Istanbul. May 2016

How can the humanitarian sector become fit for the future?, World Humanitarian Summit. Istanbul. May 2016

Beyond icons: subjects and stereotypes in humanitarian photography, photo exhibition: World Humanitarian Summit. Istanbul. May 2016

United Kingdom (London unless otherwise stated)

Humanitarian response in crisis, public event. April 2016

Middle East in crisis: how the world should respond, co-hosted public event with The Elders. May 2016

Senior-level course on conflict and humanitarian response, course with the London School of Economics (LSE). June 2016

What's stopping change in the humanitarian system?, public event. June 2016

Advisory Group on ICRC Protection Standards, closed roundtable. June 2016

Ground truths: local humanitarians in conflict, public event. August 2016

Refugees and migrants: a new global response, public event. August 2016

State-led humanitarian action: the interaction between UK foreign and humanitarian policy, closed roundtable. October 2016

World Disasters Report 2016: saving lives today, investing for tomorrow, co-hosted public event with the IFRC. October 2016

Collaboration through storytelling: lessons from Nepal, public event. October 2016

UK approach to Eritrean refugees: what is the reality on the ground?, public event. November 2016

Power, politics and the economics of humanitarian action, public event. November 2016

The global response to refugees and vulnerable migrants, public event. December 2016

The unfolding humanitarian crisis in Somalia, closed-roundtable. February 2017

Priorities for the new UN Secretary-General, public event. February 2017

Migration, public perception and the media, co-hosted closed roundtable with Chatham House. February 2017

United States

Humanitarian-development coherence: what does it mean in practice and what are the implications for humanitarian principles?, roundtable co-hosted with the Norwegian Refugee Council. New York. October 2016

HPN events

United Kingdom

Security and risk management, roundtable with MSF and the EISF at Christian Aid. June 2016

Lake Chad Basin, roundtable with MSF, Oxfam and ACF. November 2016

Humanitarian access and ethics: decision-making in unsafe environments, public event. November 2016

South Sudan – at another crossroads?, public event. January 2017

Belgium

Cash transfers in humanitarian emergencies, roundtable with IRC and the Slovak Presidency. December 2016

External events

73 external speaking engagement in 24 countries

Austria

Why are people forced to flee?, 4th Humanitarian Congress. Forced to flee: humanity on the run. Vienna. March 2107

Belgium

From Grand Bargain to beneficiary: the INSPIRE financing study, presentation to ECHO partners and staff. Brussels. February 2017

State of humanitarian cash transfers, presentation to ECHO senior management. Brussels. February 2017

Humanitarian access in Ukraine and Syria, presentation to ECHO senior management. Brussels. February 2017

Time to let go: remaking humanitarian action for the modern era, presentation to ECHO senior management. Brussels. February 2017

China

Post-WHS Dehong Conference on humanitarian development, Chinese Academy of Social Sciences. Yunan Province. September 2016

International humanitarian strategies in OBOR areas: perspectives from UK and Gulf States, 2016 International Emergency Management Forum with the Chinese Academy of Governance. Beijing. November 2016

Canada

Time to let go: remaking humanitarian action for the modern era, Humanitarian Response Network CEO meeting. Ottawa. April 2016

Humanitarian aid in the age of counterterrorism, Humanitarian Response Network CEO meeting. Ottawa. April 2016

Time to let go: remaking humanitarian action for the modern era, Global Affairs Canada. Ottawa. April 2016

Denmark

A missing link? Diaspora's place in an enhanced international humanitarian system, DEMAC Diaspora Conference. Copenhagen. October 2016

New ways of working, High-Level Workshop. Copenhagen. March 2017

France

People on the move: responding to the crisis, adapting for the long-term roles and opportunities for philanthropy, European Foundations Centre. Annecy. April 2016

Germany

Humanitarian action: whose business is it anyway? Good humanitarian action needs strong roots in society, MSF, Diakonie, Welthungerhilfe. Berlin. April 2016

The longer-term positioning of the UN development system in the context of the 2030 Agenda for Sustainable Development, ECOSOC. Berlin. May 2016

European Interagency Security Forum meeting of security focal points, Eschborn. September 2016.

Humanitarian action in Germany, MSF, Diakonie, Welthungerhilfe. Berlin. October 2016

Funding humanitarian aid: political motivations, MSF Humanitarian Congress. Berlin. October 2016

'HELP! We need somebody: does Germany need an institute for humanitarian issues?', Alliance 90/ The Green Bundestag Fraction. Berlin. December 2016

Ireland

Our values: humanitarian need in an insecure world, Department of Foreign Affairs and Trade Departmental Conference. Dublin. August 2016

Italy

More support to first responders, WFP Annual Partnership Conference. Rome. October 2016

Kenya

Secure Access in Volatile Environments (SAVE) workshop, Humanitarian Outcomes. Nairobi. June 2016

Norway

Humanitarian point break: meeting challenges and reshaping action, Save the Children Norway, PRIO and the Norwegian Centre for Humanitarian Studies. Oslo. June 2016

Pakistan

Markets in crisis, Sustainable Development Conference at the Sustainable Development Policy Institute. Islamabad. December 2016

Poland

Humanitarian access of local non-traditional actors in Ukraine: social consequences of the war in Eastern Ukraine, 2nd Europe-Ukraine Forum. Rzeszow. January 2017

Russia

The current system of international humanitarian assistance: best practices and challenges, Oxfam GB. Moscow. October 2016

Spain

Strategic reflection on humanitarian action, La Caixa Foundation. Barcelona. September 2016

Humanitarian challenges for the future, La Caixa Forum. Barcelona. October 2016

The challenges of humanitarian action on the international stage: a road map following the World Humanitarian Summit, IECAH. Madrid. October 2016

Slovakia

Slovakia Development and Democracy International Conference, Pontis Foundation. Bratislava. October 2016

South Sudan

South Sudan Secure Access in Volatile Environments (SAVE) workshop, Humanitarian Outcomes. Juba. June 2016

Sweden

The key trends shaping humanitarian assistance and development cooperation up to 2030. What will be the role of donors, what to focus on, whom has to be involved and will aid need to change? Long-term solutions for refugees, SIDA Development Forum. Stockholm. October 2016

Systemic change from above and below: WHS, the Transformative Agenda and cash, ALNAP Annual Meeting: changing humanitarian action? Stockholm. February 2017

Switzerland

Presentation to students of Melbourne Law School on challenges to IHL and policy implications, University of Geneva. Geneva. July 2016

Accountability to affected populations and protection from sexual exploitation and abuse, IASC task team. September 2016

Doing humanitarian policy, ICRC-NGO policy dialogue. Geneva. December 2016

Forced displacement: what next and potential avenues for Swiss engagement, presentation to the Swiss Ministry for Foreign Affairs. Bern. February 2017

Access in times of conflict: who gets in, who stays out?, presentation to the Swiss Ministry for Foreign Affairs. Bern. February 2017

Tunisia

Arab grant making and cultures of giving, Arab Foundation Forum. Tunis. September 2016

Turkey

Somalia: changing lives and ending need, side event, World Humanitarian Summit. Istanbul. May 2016

Our collective contribution to building peaceful and inclusive societies and sustainable development in the 2030 era, special event with the International Dialogue on Peacebuilding and Statebuilding. World Humanitarian Summit. Istanbul. May 2016

Global Donors Forum, World Congress of Muslim Philanthropists. Istanbul. May 2016

United Kingdom (London unless otherwise stated)

Famine in Somalia: competing Imperatives, Collective Failures, King's College London. April 2016

A conversation: what is the future of civil society?, START Network Annual Meeting, May 2016

A conversation: how can governments work with civil society to overcome challenges?, START Network Annual Meeting. May 2016

Oxfam Annual Global Humanitarian Learning Forum. May 2016

Implications of scaling up cash in the shelter sector, UK Shelter Forum. May 2016

Presentation on the latest trends in the humanitarian sector, RedR. May 2016

The Grand Bargain: was it struck in Istanbul, and where to next?, roundtable with The Guardian. July 2016

Protection challenges in Sudan, Refugee Studies Centre evening lecture. Oxford. July 2016

Humanitarian aid workers memorial event. August 2016

Presentation of the 'Time to let go' flagship report to the British Red Cross. August 2016

Oral evidence session: UK-Sudan relations, UK Parliament. September 2016

Refugees and human rights, briefing to Tunbridge Wells Model United Nations General Assembly. Tonbridge School. October 2016

Refugees' response coordination workshop, REdR and the Stanley Thomas Johnson Foundation. October 2016

Political perspectives on migration, Archbishop of York's symposium on 'migration: blessing or curse?' at Bishopthorpe Palace. York. November 2016

Healthy not hungry, WFP dinner. January 2017

South Sudan report, South Sudan report launch in UK Parliament. February 2017

International development and politics, Bristol University International Development Conference. Bristol. February 2017

Refugee crisis in Europe: ripple effects of welcome and deterrence, Oxford's Refugee Studies Centre Annual Conference. Beyond crisis: rethinking refugee studies. Oxford. March 2017

Agency in displacement: livelihoods in the Syrian refugee crisis, Oxford's Refugee Studies Centre Annual Conference. Beyond crisis: rethinking refugee studies. Oxford. March 2017

Collaborating for change: lifting 2 billion people out of poverty and violence, Mercy Corps panel and debate. March 2017

United States

ECOSOC dialogue on long-term positioning of UN Development System in the context of the 2030 Agenda for Sustainable Development, presentation to Member States (via video-link). April 2016

ECOSOC dialogue on long-term positioning of UN Development System in the context of the 2030 Agenda for Sustainable Development, presentation to Member States. United Nations ECOSOC Chamber. New York. June 2016

WFP-UNHCR side event on refugee self-reliance. UN Summit for Refugees and Migrants: Large Movement on Refugees and Migrants. New York. September 2016

Evolution of humanitarian partnerships: remaking humanitarian action of regional organisations, USAID/OFDA NGO Partner Consultations. Washington DC. October 2016

Time to let go: remaking humanitarian action for the modern era, USAID/OFDA Annual Global Meetings. Washington DC. October 2016

Changing people's lives: the new way of working for collective outcomes, OCHA Policy Forum. New York. December 2016

HPG Advisory Group members

As of 31/03/2017

Advisory Group member	Organisation	Position
John Mitchell	ALNAP	Director
Steve Scott	Australian Department of Foreign Affairs	Assistant Secretary, Humanitarian Response and Trade Branch
Sorcha O'Callaghan	British Red Cross Society	Head of Humanitarian Policy
Heather Jeffrey	Canadian Department of Foreign Affairs	Director-General, International Humanitarian Development and Trade Assistance Directorate
Dennis McNamara	Centre for Humanitarian Dialogue	Senior Humanitarian Adviser
Thomas Thomsen	Danish Ministry of Foreign Affairs	Chief Advisor, Humanitarian Section
Nicolas Lamadé	Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)	Senior Manager, Security, Reconstruction and Peace
Sultan Barakat	Doha Institute	Director of Research
Hans van den Hoogen	Dutch Ministry of Foreign Affairs	Advisor, Humanitarian Aid
Henrike Trautmann	European Commission Humanitarian Aid Office (ECHO)	Head of Unit, Humanitarian Aid and Civil Protection
Luca Alinovi	Global Resilience Partnership	Executive Director
Hany El-Banna	Humanitarian Forum	President
Per Heggenes	IKEA Foundation	Chief Executive Officer
Margie Buchanan-Smith	Independent Consultant	Independent Consultant
Linda Poteat	Independent Consultant	Independent Consultant
Pascal Daudin	International Committee of the Red Cross (ICRC)	Head of Policy Unit
Emer O'Brien	Irish Aid	Deputy Director, Humanitarian Unit
Imran Madden	Islamic Relief UK	Interim UK Director
Myeonjoa Kim/Gina Hong (alternate years)	Korea International Cooperation Agency (KOICA)/ South Korea Ministry of Foreign Affairs	Humanitarian Assistance Specialist (Emergency relief and DRR)/Second Secretary
Vickie Hawkins	Médicins Sans Frontières (MSF) UK	Executive Director
Reidun Otterøy	Norwegian Ministry of Foreign Affairs	Senior Advisor, Section for Humanitarian Affairs
Amb. Hesham Youssef	Organisation of Islamic Cooperation (OIC)	Assistant Secretary-General for Humanitarian Affairs
Alex Thier	Overseas Development Institute (ODI)	Executive Director
Nigel Timmins	Oxfam International	Humanitarian Director
Jessica Eliasson	Swedish International Development Cooperation Agency (SIDA)	Humanitarian Methods and Policy Specialist, Unit for Humanitarian Assistance
Marielle Mumenthaler	Swiss Federal Department of Foreign Affairs	Programme Officer, Humanitarian Policy and Migration, Directorate of Political Affairs, Human Security Division
Helen Young/Dan Maxwell (alternate years)	Tufts University	Research Director for Nutrition and Livelihoods/Research Director for Food Security and Complex Emergencies
Patrick Saez	United Kingdom Department for International Development (DFID)	Head of Humanitarian Partnerships, Conflict, Humanitarian and Security Department (CHASE)
Ewen Macleod	United Nations High Commissioner for Refugees (UNHCR)	Head, Policy Development and Evaluation Service
Hansjoerg Strohmeyer	United Nations Office for the Coordination of Humanitarian Affairs (OCHA)	Chief, Policy Development and Studies Branch
Roger Zetter	University of Oxford	Emeritus Professor of Refugee Studies
Mia Beers	US Agency for International Development (USAID)	Director, OFDA Humanitarian Policy and Global Engagement Division
Zlatan Milisic	World Food Programme (WFP)	Deputy Director, Policy and Innovation Division

HPG staff

As of 31/03/2017



Sara Pantuliano
Managing
Director



Christina Bennett
Head of
Programme



Veronique Barbelet
Research
Fellow



Hannah Barry
Programme
Manager



Rebecca Brown
PA to the Managing
Director



John Bryant
Research
Officer



**Sherine El
Taraboulsi-McCarthy**
Research Fellow



Wendy Fenton
HPN
Coordinator



Matthew Foley
Managing Editor
and Senior
Research Fellow



Karen Hargrave
Senior Research
Officer



Francesca Iannini
Head of Strategic
Partnerships and
Operations



Merryn Lagaida
Communications
Officer
(Digital Lead)



Simon Levine
Senior Research
Fellow



Irina Mosel
Senior Research
Fellow



John Nesbitt
Disasters Journal and
Course Coordinator



Eva Svoboda
Senior Research
Fellow



Caitlin Wake
Senior Research
Officer



Barnaby Willitts-King
Senior Research
Fellow



Brenda Yu
Senior
Communications
Officer

Research associates

Sarah Bailey
Research Associate

John Borton
Senior Research
Associate

**Margie
Buchanan-Smith**
Senior Research
Associate

Sarah Collinson
Research Associate

Nicholas Crawford
Senior Research
Associate

Jim Drummond
Senior Research
Associate

Lilianne Fan
Research Associate

Simone Haysom
Research Associate

Ashley Jackson
Research Associate

**Victoria
Metcalf-Hough**
Research Associate

**Naz Khatoun
Modirzadeh**
Research Associate

Sorcha O'Callaghan
Research Associate

Sara Pavanello
Research Associate

Lydia Poole
Research Associate

Steven A. Zyck
Research Associate

HPG

**Humanitarian
Policy Group**



Humanitarian Policy Group
Overseas Development Institute
203 Blackfriars Road
London SE1 8NJ
United Kingdom

Tel. +44 (0) 20 7922 0300
Fax. +44 (0) 20 7922 0399
Email: hpgadmin@odi.org

Website: <http://www.odi.org/hpg>
Twitter: [@hpg_odi](https://twitter.com/hpg_odi)
Facebook: [HumanitarianPolicyGroup](https://www.facebook.com/HumanitarianPolicyGroup)